



113-0012021-002

Agenda Item **No. 5(d)**
Meeting of August 17, 2021

INFORMATIONAL MEMORANDUM

TO: Community Investment and Infrastructure Commissioners

FROM: Sally Oerth, Interim Executive Director

SUBJECT: Workshop on the July 2020 – June 2021 Report on OCII Small Business Enterprise and Local Hiring Goals Practices

EXECUTIVE SUMMARY

The Office of Community Investment and Infrastructure (“OCII”), as successor agency to the Redevelopment Agency of the City and County of San Francisco, has a long history of promoting equal opportunity in contracts for professional design and construction services and in the workforce of contractors performing work on OCII-assisted contracts. As a public entity separate from the City and County of San Francisco (“City”), OCII implements the former Redevelopment Agency’s Equal Opportunity Programs (“EOP”) that are similar to, but not the same as, City policies. These EOP policies survived redevelopment dissolution because they were imbedded in enforceable obligations approved by the California Department of Finance. They are comprehensive and mirror City ordinances as detailed below.

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EXECUTIVE DIRECTOR

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CHAIR

Mara Rosales
Bivett Brackett
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Dr. Carolyn Ransom-Scott
COMMISSIONERS

| OCII | SF City & County |
|---|---|
| Small Business Enterprise (SBE) Policy | Chapter 14B Ordinance: Local Business Enterprise and Non-discrimination in Contracting Ordinance |
| Nondiscrimination in Contracts and Equal Benefits Policy | Chapter 12B/12C Ordinances: Nondiscrimination in Contracts |
| Health Care Accountability Policy | Health Care Accountability Ordinance |
| Minimum Compensation Policy | Minimum Compensation Ordinance |
| Workforce Requirements (overall 50% local hire with First Consideration for Project Area residents, applicable to OCII-assisted private projects) | Mandatory Local Hiring Ordinance (30% on publicly funded contracts and private projects on public land) |

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| OCII | SF City & County |
|---|---|
| Prevailing Wage Policy (Labor Standards) (required on OCII-assisted private projects) | Prevailing Wage (required of public works contracts, i.e., construction-related work financed with public assistance) |

The focus of this report is on OCII's Small Business Enterprise ("SBE") and Construction Workforce programs, and their performance during the period July 1, 2020 through June 30, 2021. Under OCII's SBE and Construction Workforce policies, OCII establishes an ambitious, overall 50% goal for SBE participation and local construction workforce hiring in contracts that it oversees. Contractors are required to perform extensive good faith efforts in an attempt to meet the goals, and OCII staff works closely with each developer and/or their lead architects and general contractors to ensure compliance with these good faith efforts.

During the past twelve months, six projects under OCII's jurisdiction were awarded contracts at a value of over \$41 million. On an aggregate basis, there are 40 projects totaling \$1.2 billion that are being monitored by OCII as of June 30, 2021, and these projects are at various stages of design and construction. These projects include private market rate housing, stand-alone and inclusionary affordable housing, private commercial developments, and public infrastructure improvements.

Overall, projects initiated during this reporting period yielded very good SBE participation percentages for both professional services and construction contracts. For professional services, SBE participation reached over 84% of total awards, which is significantly higher than the overall average of 61% over the past five years. For construction contracts, SBE participation was at a very favorable level, reaching over 74%, which is far above the average of 28% over the past five years. As to be expected, the increase in participation is a function of the type of work, as described below, and the availability of SBEs to participate in the work, both at a prime and subcontract level. (See Table 1.)

Table 1 - July 2020 – June 2021 Summary of Contract Awards and Commitments by Work Type

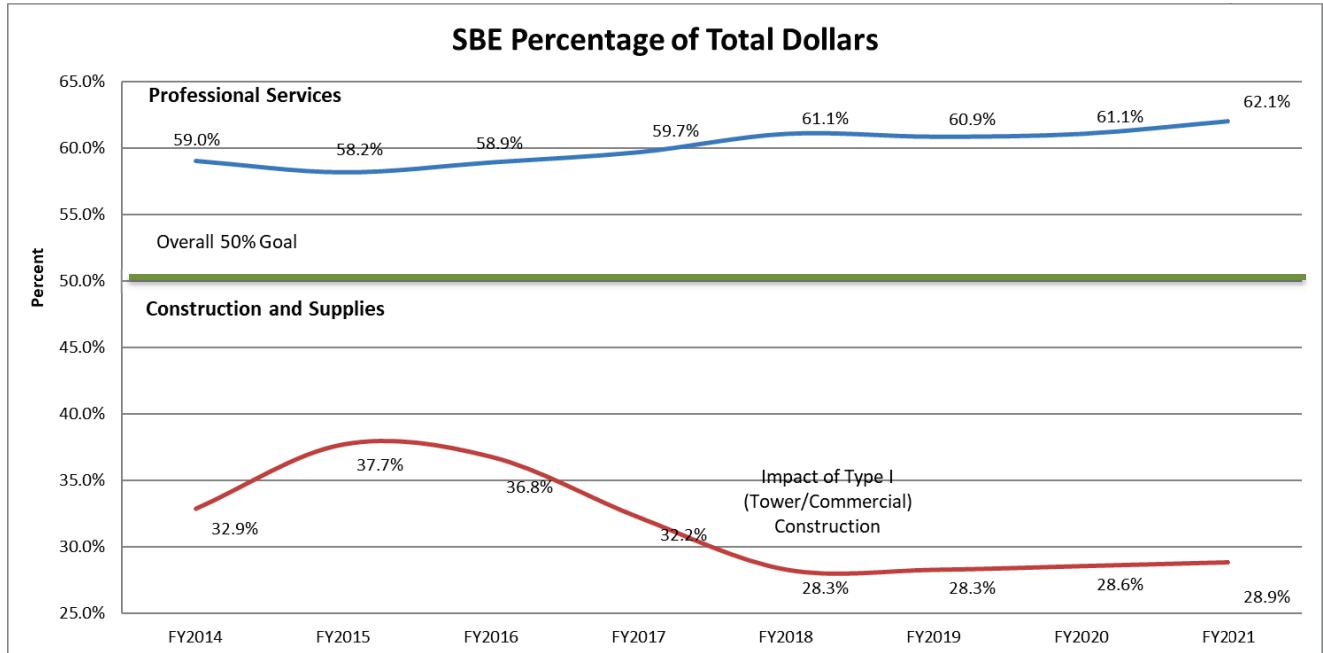
| <i>FY 2021 Summary</i> | Total Dollars (Millions) | SBE Dollars (Millions) | SBE % of Total |
|-------------------------------|------------------------------------|----------------------------------|-----------------------|
| Professional Services | \$12.62 | \$10.67 | 84.6% |
| Construction and Supplies | \$28.49 | \$21.25 | 74.6% |
| Total | \$41.11 | \$31.92 | 77.7% |

During this past twelve months, there were no large construction projects awarded (such as high-rise towers requiring Type I¹ construction that were awarded between 2016 and 2018), and a majority of

¹ The International Building Code (IBC), developed by the International Code Council and adopted throughout the United States, deals with fire prevention through construction and design, and classifies structures by building types: I through V. This classification system conveniently expresses building elements (e.g. structural frame as opposed to wood frame) and

the construction contracts and subcontracts were smaller in size than prior periods, which were conducive to additional SBE competition and participation. This lends support to improving SBE participation percentages in 2019 through present, which is reflected in the improving trendline for construction activities. (See Chart 1 below.) Notably, the trendline in SBE participation percentages in professional services remain above 60%.

Chart 1 – Running Average SBE Percentages over Eight Years



On the construction workforce front, the overall local hiring rate is approximately 16.5% of total work hours, with an average of 13% for larger Type 1 construction projects (e.g. tower construction) while smaller construction projects averaged 24% local participation. Although participation percentages are short of OCII's overall goal, the absolute dollar value and number of work hours for local workers is significant. Unfortunately, the impact of the COVID-19 pandemic has adversely affected development activities. Slightly over 920,900 work hours were logged during the past twelve months, of which over 151,800 hours were performed by 672 San Francisco residents. As expected, beginning with the last quarter of FY2020 and continuing in FY2021 the pandemic has led to a dramatic downturn in the number of construction hours performed, approximately 63% lower than the prior period. Ever since the disruption of construction activities caused by the pandemic, such as the stoppage of all non-essential construction projects in end-March and April 2020, resumption of

is well known in the architectural and construction industries. Type I construction is commonly found in mid- and high-rise buildings containing structural frame and other fire resistive elements while Type V construction, comprising wood frame, is commonly found in apartment buildings and single family homes. The advantages of Type V construction is that it is economical and easy to construct (and where there are SBE firms available to perform) as opposed to Type I construction requiring deep foundation and structural steel frames (and where there are few, if any, SBEs available to perform).

construction activities has not been the same, and development activities have stalled and remained stalled for some highly anticipated projects.

BACKGROUND

Small Business Enterprises (SBE) Contracting

In November 2004, the Redevelopment Agency adopted the OCII SBE Policy and replaced the Former Agency's Minority and Women Business Enterprise (W/MBE) Policy, which was not limited to San Francisco-based businesses. The objective of the SBE Policy is to level the playing field for small businesses, particularly San Francisco-based small businesses, so that they may compete favorably on OCII-assisted projects. In keeping with the overall objective of redevelopment, OCII continued the principle of "First Consideration" by offering priority to local businesses for contracting opportunities. Specifically, a developer or contractor shall give first consideration in the award of any OCII-assisted contracts in the following order: (1) Project and Survey Area SBEs, (2) Local SBEs (outside an OCII Project or Survey Area, but within San Francisco), and (3) all other SBEs (outside of San Francisco). Non-local SBEs are allowed to satisfy participation goals only if Project and Survey Area SBEs or Local SBEs are neither available nor qualified, or if their bids or fees are significantly higher than those of non-local SBEs. OCII's SBE Policy establishes an ambitiously high overall SBE goal of 50% to encourage aggressive and proactive measures to engage SBEs. These measures include incentives for engaging SBEs in construction joint ventures and professional services associations (such as associate architects) to foster capacity building among SBEs. OCII's SBE Policy applies to all OCII-assisted contracts, including Development and Disposition Agreements (DDAs), ground leases, and loan agreements, among others.

As part of the SBE Policy, OCII adopted the practice of averaging a firm's gross receipts over its immediate prior three years to determine business size for purposes of qualifying as a small business. In an effort to mitigate marketplace confusion and improve program administration, OCII adopted size standards in July 2015 to conform to the City and County of San Francisco's Local Business Enterprise (LBE) Program with respect to their Micro and Small LBEs². To qualify as a small business, a firm's gross receipts (averaged over three years) must not exceed the following thresholds for the respective classifications:

| Industry | OCII SBE Size Standard |
|------------------------------------|-------------------------------|
| Construction Contractors | \$20,000,000 |
| Specialty Construction Contractors | \$14,000,000 |

² OCII's size standard for specialty construction contractors deviates from the City and County of San Francisco's (City) Local Business Enterprise (LBE) Program. The City caps a Small LBE at \$10 million while OCII has a threshold of \$14 million. The threshold of \$14 million was adopted to ensure continuity since OCII had an overall cap of \$14 million for all construction classifications prior to the amendment in July 2015.

| | |
|---|--------------|
| Suppliers (goods/materials/ equipment and general services) | \$10,000,000 |
| Professional Services | \$2,500,000 |
| Trucking | \$3,500,000 |

OCII's SBE program is designed to encourage SBE participation by requiring developers, general contractors and their subcontractors to perform extensive good faith efforts to include SBEs in OCII-assisted contracts or agreements, and any subsequent agreements between the developer and its contractors or consultants. Good faith efforts include the following elements prescribed in OCII's SBE Policy:

| GOOD FAITH EFFORT | DESCRIPTION |
|---|--|
| 1. Contract Size | Unbundling or dividing contracts to encourage and facilitate SBE participation, including scopes that a contractor normally self-performs. |
| 2. Advertise | Advertise for a minimum of 30 days, allowing SBEs sufficient time to respond to requests for bids or proposals. |
| 3. SBE Lists | Outreach to SBE lists, including LBEs. |
| 4. Public Solicitation, Outreach and Assistance | Issue solicitations, follow up with SBEs and SBE related associations, provide technical assistance to SBEs, and provide SBEs with plans. |
| 5. Meetings | Convene pre-bid/pre-solicitation meetings to answer questions. Also, to encourage larger firms to meet and greet in hopes of establishing contracting relationships with SBEs in attendance. |
| 6. Insurance and Bonding | Offer assistance with bonding, including eliminating the need for performance and payments bonds through an owner-controlled insurance program (OCIP) on the part of a developer, or contractor controlled insurance program (CCIP) or subguard insurance ³ . |
| 7. Focused Meetings | When deficiencies are noted, convene meetings for SBEs focusing on opportunities for particular industries. |

³ Subguard is a product developed by Zurich North American Insurance Company and insures a general contractor against subcontractor default. Unlike a surety bond which is purchased by a subcontractor to guarantee its performance, a subguard is purchased by a general contractor and allows the general contractor to proactively manage subcontractor defaults to minimize losses. A claim of subcontractor default in a subguard, for example, would be handled between the general contractor and its insurance company as opposed to a claim against a surety bond, which involves the subcontractor's surety company. In addition, the claim against a surety company will likely involve disputes, investigations, and negotiations of settlement, all of which involves added time and expense.

| | |
|---------------|---|
| 8. Monitoring | Contractors will track information related to SBE and non-SBE proposals/bids that were received and provide reasons for any rejections as applicable. Compliance staff also reviews the bids to ensure SBEs are awarded contracts if competitive bids were submitted. |
|---------------|---|

OCII staff works closely with developers and contractors in their contracting efforts. Among other activities, staff meets with developers and contractors to walk through OCII's contracting process and good faith efforts at the onset of a project; reviews solicitation documents (e.g. requests for proposals) and advertisements prior to release; assists with the release and publication of solicitations; reviews scopes of work and questions and challenges a contractor's unbundling efforts; recommends specific scopes for unbundling, when practicable; attends pre-bid and pre-solicitation meetings; and attends interviews, as applicable. In addition, OCII staff reviews proposal responses and bid summaries to verify SBE eligibility; ensures first consideration has been given to Project Area and San Francisco-based businesses; reviews and approves teaming arrangements, when proposed; and suggests further solicitation efforts or teaming arrangements when goals are not met. In determining whether good faith efforts have been made, OCII staff assesses whether a contractor's efforts were appropriate, sufficient, and of the quality, quantity, and intensity that should reasonably be expected; whether negotiations were conducted in good faith, such as offering opportunities for a partial scope and not rejecting outright a bid for partial work; whether a contractor is open to OCII suggestions for further efforts; and whether a contractor has undertaken efforts not prescribed by the SBE Policy, such as voluntarily creating SBE set-aside contracts, among others. In summary, staff attempts to look beyond pro forma arrangements to ensure a developer or contractor's efforts are sincere and not merely going through motions.

Pursuant to the OCII SBE Policy, the agency's overall goal of 50% may be adjusted downward on a contract-by-contract basis depending on the availability of SBEs to perform the requested work. These adjustments may be warranted to account for a specific circumstance (such as the lack of available SBE firms to perform a particular trade) and follow, to a large degree, the industry concept of establishing contract-specific participation goals based on the number of firms ready, willing, and able to perform. As in prior years, however, OCII staff did not make any adjustments to the overall goal during this reporting period but does consider the availability of SBEs for a particular trade or type of contract in evaluating a contractor's good faith efforts to achieve the 50% goal. OCII promotes the overall SBE goal of 50% to encourage developers and contractors to consider and modify, to the greatest extent possible, scopes of work to include SBEs opportunities and to form joint ventures or other working relationships with SBEs in an effort to meet the goal. Although OCII has not lowered the 50% goal for certain trades, downward adjustments may be warranted in the future to address limitations of small business capacity on large construction projects. To inform this decision, OCII requested funds and attached to the Transbay Block 4 development a small business availability and capacity study to analyze whether future large tower projects, such as the Block 4 high-rise, warrant

adjustments to the SBE goal or whether there are mitigating factors that could be employed, such as setting aside subcontracts exclusively for small business competition.

For this report, OCII staff looked at projects and contracts that were reviewed and approved by the Commission or awarded by developers and their contractors between the period of July 1, 2020 through June 30, 2021. OCII staff utilized contract award information gathered from developers, contractors, and information from OCII's web-based reporting tool (LCPTracker, Inc.). Information was confirmed with the developers and contractors and updated where applicable. Payment information is gathered from close-out reports when a project is complete.

During this reporting period, six contracts valued at slightly over \$41 million were awarded for design and construction services. These contracts support a variety of projects, ranging from commercial development, to stand-alone and market-rate, inclusionary affordable housing projects. Under the SBE Policy, joint ventures and associations that include significant SBE participation (i.e., more than 35% of the endeavor) are given full SBE credits toward meeting the SBE goal. For the past twelve months, nearly \$32 million were credited to SBEs, representing nearly 78% of the total value of contracts. SBE awards on construction contracts were exceedingly good during this reporting period because several SBEs were able to compete as prime contractors or as significant subcontractors and won their bids. The following Table 2 provides a summary of this period's performance.

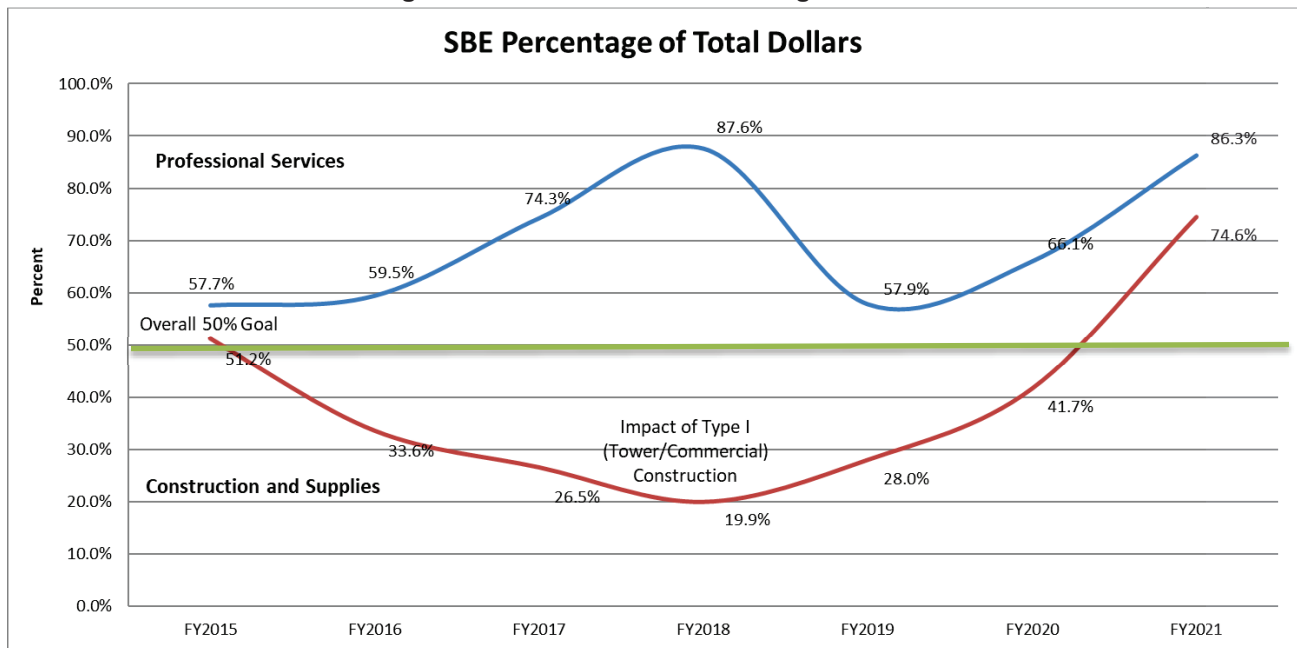
Table 2 - Summary of Contracts Awarded July 2020 – June 2021

| Project Type | # of Projects | Total (Millions) | SBE Credit \$ (Millions) | SBE Credit % |
|--|---------------|------------------|--------------------------|--------------|
| Standalone Affordable Housing - OCII funded (Professional Services) | 2 | \$7.13 | \$5.98 | 83.8% |
| Market Rate/Inclusionary Housing (Professional Services and Construction*) | 2 | \$31.30 | \$23.68 | 75.7% |
| Commercial Development (Professional Services) | 1 | \$1.33 | \$0.91 | 68.2% |
| Miscellaneous (Construction*) | 1 | \$1.35 | \$1.35 | 100.0% |
| TOTAL | 6 | \$41.11 | \$31.92 | 77.7% |

*The Construction category continues to aggregate all construction activities (including construction materials procurement). The ability to break out supplier information in construction contracts remain difficult because construction bids incorporate suppliers and materials into the basic contract amount. Nonetheless, OCII encourages contractors to report on SBE supplier participation as a means of boosting their efforts to meet the SBE goals.

The COVID-19 pandemic has severely impacted small businesses. Contracting activities, for example, declined precipitously during the pandemic. In FY2019, over \$238M in contracts were awarded by OCII’s development partners. In FY2020 (which covers the period July 2019 through June 2020, with the impact of the pandemic beginning in March 2020), contracts awarded fell to \$108M, representing a decline of 55%. For FY 2021, contracts awarded were only \$41M, representing a decrease of another 62% over the prior year. Recognizing that the overall decrease in business activities disproportionately impacts small businesses, OCII and its development partners have made attempts to mitigate the negative impact by boosting small business awards as a percentage of all awards from 30% prior to the pandemic to 77% in FY2021. Individual annual SBE participation percentages for professional services and construction contracts for the past seven fiscal years are shown in Chart 2.

Chart 2 – Annual SBE Percentages for Fiscal Years 2015 through 2021



At the request of the Commission, OCII staff tracks actual dollars paid to SBEs in addition to award information. Collection of payment information is gathered on completed contracts. Staff collects data from close-out reports and affordable housing payment applications where OCII has approval authority. There are a number of projects that are currently being closed out, with the following one having been completely closed. (See Table 3.)

Table 3 – Completed Projects

| Project | Awards and Commitments (Dollars in Millions) | | | Actual Payments (Dollars in Millions) | |
|----------------------|---|------------|-------|--|-------|
| | Total \$ | SBE \$ | SBE % | SBE \$ | SBE % |
| Mission Bay South 3E | 58,185,662 | 20,310,872 | 34.9% | 23,435,279 | 40.5% |

Furthermore, at the request of the Commission, OCII staff gathers minority and women ownership data on the make-up of SBE firms participating in OCII-assisted contracts. OCII staff gathers data from the General Services Agency's Contract Monitoring Division and several publicly available databases, including the California Unified Certification Program database of DBEs (disadvantaged business enterprises), the California Public Utilities Commission Supplier Clearinghouse of W/MBEs (women and minority owned firms), the U.S. General Services Administration (GSA) System for Award Management (SAM.gov) and the U.S. Small Business Administration (SBA) Dynamic Small Business Search database (http://dsbs.sba.gov/dsbs/search/dsp_dsbs.cfm). Notably, the available information on gender and/or ethnicity is incomplete and may be partially unreliable because some ethnic and gender information is self-reported and unverified. In addition, the ethnic and gender data are presented for firms where such data is publicly available and have not been screened for economic disadvantaged status meeting OCII SBE size standards. Nevertheless, the information gathered provides an approximate overview of minority and gender data for informational purposes.

During the past twelve months, OCII has made efforts to mitigate the impact of Covid-19 on minority and women businesses and our development partners have risen to the challenge. Even prior to the pandemic, OCII implemented a robust SBE program with emphasis on equity, ensuring efforts were made by its development partners to award contracts at a level that represents the ethnicity and gender diversity of San Francisco. The OCII Commission has long adopted an SBE policy which essentially requires developers to make substantive efforts to include diverse small business participation, which afford greater economic impact on communities of color. In FY2019, for example, approximately 25% of contracts were awarded to minorities and women-owned business enterprises (M/WBEs). In FY2020, the impact of Covid-19 was felt and only 13% were awarded to M/WBEs; but in FY2021, over 59% of contracts (or \$24.5M) were awarded to M/WBEs. (See Table 4.) Notably, Black and Latinx firms were awarded 37% and 12% of all awards, respectively. OCII staff will continue to devote time, attention, and resources to ensure equity is considered among our development partners in their award of contracts.

Table 4 - Awards and Commitments by Minority and Gender Status

| <i>FY 2021 Summary</i> | MBE \$ (Millions) | WMBE \$ (Millions) | WBE \$ (Millions) | Total M/WBE \$ (Millions) | MBE % | WMBE % | WBE% | TOTAL M/WBE % |
|-------------------------------|-----------------------------|------------------------------|-----------------------------|-------------------------------------|--------------|---------------|-------------|----------------------|
| Professional Services | \$3.6 | \$1.7 | \$1.5 | \$6.8 | 28.3% | 13.8% | 11.8% | 54.0% |
| Construction and Supplies | \$15.8 | \$1.9 | \$0.0 | \$17.7 | 55.4% | 6.6% | 0.0% | 62.0% |
| Total | \$19.4 | \$3.6 | \$1.5 | \$24.5 | 47.1% | 8.8% | 3.6% | 59.5% |

Please refer to Attachments A-1 and A-2 for individual project details for July 2020 through June 2021 and an accumulated total, respectively. A listing of vendors for the reporting period is available upon request.

Construction Workforce

The former Redevelopment Agency had established a practice of implementing, on a contract-by-contract basis, a local workforce requirement on construction projects which dates back numerous years prior to the City's adoption of its local hiring policy for construction. OCII continued this local workforce practice, which is aggressive and unique in that it establishes a local hiring goal of 50 percent, with First Consideration for Project Area residents, and requires contractors to adhere to State prevailing wage requirements. OCII monitors workforce compliance through a web-based monitoring and reporting system, LCPtracker, Inc. Contractors and subcontractors are required to submit certified payroll reports through this system which tracks, by project and trade, each hour worked by a contractor's or subcontractor's employees. The system also tracks employee information such as residence and, in most cases, ethnic and gender data (as voluntarily provided by the employer). In addition, OCII utilizes the CityBuild division of the Office of Economic and Workforce Development of the City and County of San Francisco ("OEWD") to provide day-to-day construction workforce compliance services. On July 16, 2019, the Successor Agency Commission approved an agreement allowing OCII to continue to rely on these OEWD services, subject to approval of OCII's annual budget. CityBuild implements the program by working with resident workers on training, referrals, and placements, and with general contractors and subcontractors on worker needs, requests for workers, referrals, and compliance. In addition, OCII staff meets regularly with CityBuild to discuss and assess progress of OCII's workforce program and meets jointly with CityBuild and general contractors in the Hunters Point Shipyard project area to assess progress specifically on the hiring of Bayview Hunters Point residents.

In implementing the day-to-day workforce program, CityBuild undertakes well-defined enforcements measures to ensure contractor compliance with OCII's workforce program. A detailed listing of these measures is described in **Appendix 1**.

For this report, OCII staff extracted data from LCPtracker and separately identified and reported those work hours performed by San Francisco residents, and those performed by individuals residing in ZIP codes: 94124, 94107, and 94134 ("BVHP" area). In addition, data on minority and women workers is also gathered for informational purposes.

During this past twelve months from July 1, 2020 through June 30, 2021, contractors reported 5,045 workers who performed over 920,900 work hours, of which 151,817 hours (or 16.5% of the total) were performed by San Francisco residents. This is an increase from 15.7% reported in the last report and represents 672 San Francisco residents who worked on OCII-administered project. Of note, non-San Francisco workers performed, on average, 177 hours on OCII projects while San Francisco residents performed 230 hours, representing that San Francisco residents performed approximately 30% more hours on OCII projects. This is reflective of the positive impact that OCII's Construction Workforce program has on retaining San Francisco residents. Please see Table 5 for a breakout of workforce hours by OCII project areas for FY 2021.

Table 5 - Construction Workforce Hours by Project Area (July2020 – June 2021)

| Construction Workforce July 2020 - June 2021 | Hunters Point Shipyard | Mission Bay | Transbay | Other* | TOTAL |
|---|---------------------------------------|--------------------|-----------------|---------------|--------------|
| Local Hours | 8,893 | 114,608 | 6,501 | 21,816 | 151,817 |
| TOTAL Hours | 32,034 | 613,442 | 38,518 | 236,971 | 920,965 |
| Local % | 27.8% | 18.7% | 16.9% | 9.2% | 16.5% |

* 706 Mission

Prior to the COVID-19 pandemic, the robust economic growth, industry dynamics and high demand on construction labor adversely affected our contractors' ability to meet OCII's aspirational goal. In fact, demand for construction labor not only remained high before the pandemic but was also higher than the prior year, as evidenced by an increase of over 1 million hours worked in 2019 as compared to 2018 (which in itself was already a busy year), reflecting a significant number of construction hours performed on OCII projects. Unfortunately, the COVID-19 pandemic adversely affected workforce activities, starting in March 2020, and lasting throughout the fiscal year of 2021. The total number of construction hours declined 63% from FY2020 to FY2021, which reflects a full year of impact from the pandemic. (See Table 6.)

Table 6 - Construction Workforce Comparison FY2019 and FY2018

| Fiscal Year Comparison | FY2021 (ending 6/30/21) | FY2020 (6/30/2020) | FY2019 (6/30/2019) | FY2018 (6/30/2018) |
|-------------------------------|------------------------------------|-------------------------------|-------------------------------|-------------------------------|
| Local Hours | 151,817 | 391,756 | 781,270 | 729,920 |
| Total Hours | 920,965 | 2,497,610 | 5,331,178 | 4,274,807 |
| SF % of Total Hours | 16.5% | 15.7% | 14.7% | 17.1% |

To address the current climate, CityBuild continues to conduct its Academy Program on a virtual basis to address industry needs. It is currently planning its Cycle 35 Academy to commence in August 2021 with a projected applicant pool of 50 San Francisco residents. Currently, it is completing its Cycle 34 Academy on a hybrid virtual and in-person basis with 43 San Francisco residents expected to graduate. Notably, 27 expected graduates have already been placed with employers and efforts are continuing to place the other graduates before commencement of the next cycle. During the year, CityBuild also completed its Cycle 33 Academy with 36 San Francisco residents graduating from the program and entering new careers in construction. CityBuild works aggressively to place graduates before their graduation and notably 86% of the graduates in Cycle 33 were hired prior to their official date of graduation.

In addition to construction crafts, CityBuild also operates the Construction Administration and Professional Services Academy (CAPSA) for San Francisco residents who may not have an interest in craft work but want to enter the construction field in administration and management. During this past fiscal year, CityBuild successfully completed Cycles 22 and 23 of its CAPSA program and

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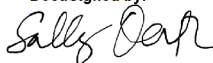
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graduated 26 San Francisco residents. Additionally, CityBuild collaborates with industry, trade unions and community-based organizations to create specialized workforce-training opportunities for San Francisco. For the upcoming fiscal year, CityBuild will be conducting its ongoing CityBuild Academy Pre-apprenticeship cohorts, a special cohort training with the Port of San Francisco and its developer for the Mission Rock project with a focus on women, and a special training coordinated with the San Francisco Recreation and Park Department for India Basin. Although these trainings do not directly involve OCII-administered projects, the efforts to build construction capacity benefits OCII in the future, particularly when the pandemic is over, and the development environment improves on OCII projects.

Please refer to Attachments B-1 and B-2 for individual project details for construction workforce employment for July 2020 through June 2021 and on an accumulated basis, respectively.

Beyond construction workforce opportunities, OCII-administered projects offer professional services trainee-hiring opportunities, and permanent employment prospects in commercial developments. During this reporting period, OEWD (through its Business Services Division) supported OCII in implementing OCII's Trainee Hiring program, which obligates developers and their architectural and engineering consultants to offer internship opportunities to San Francisco college students studying architecture or engineering. Program efforts are administered with the assistance of OEWD under the umbrella of the Mayor's Opportunities For All initiative, and Japanese Youth Community Center (JCYC). This summer, five additional college students were hired as interns by architectural and engineering design firms working on OCII-administered projects. Since joining efforts in 2016, we have had 54 successful student placements. In fact, several firms have retained their interns for long-term and/or permanent employment, beyond their summer internships. Additionally, OEWD continues to act as a partner and serve graduates of the program, by referring candidates to entry-level design opportunities available through First Source. Through collaborative efforts, OCII's trainee program is steadily creating a pathway for the next generation of design professionals in San Francisco.

(Originated by Raymond Lee, Contract Compliance Supervisor)

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Sally Oerth

Interim Executive Director

- Appendix 1: Workforce Compliance Measures
- Attachment A-1: July 2020–June 2021 SBE Dollars by Project Summary Report
- Attachment A-2: Accumulated SBE Dollars by Project Summary Report
- Attachment B-1: July 2020–June 2021 Work Force Summary Report
- Attachment B-2: Accumulated Work Force Summary Report

Appendix 1

Workforce Compliance Measures

| COMPLIANCE MEASURES | DESCRIPTION |
|--|---|
| 1. Workforce Kick-Off Meeting | OCII and CityBuild holds a workforce kick-off meeting with all Developers and General Contractor prior to the start of construction to discuss workforce program requirements, including worker referral and hiring processes. Primary points of contact for the Developer and General Contractor are identified for all workforce compliance related issues. |
| 2. Workforce Projection Forms | All contractors and subcontractors submit Contractor Information Sheets and workforce projection forms to the assigned CityBuild compliance officer within twenty-four (24) hours prior to the preconstruction meeting. The form contains the contractors' scope of work, construction trades expected to be utilized, union information, and workforce projections. This form is used by CityBuild to anticipate the timing of worker needs and allows CityBuild to make appropriate preparations. |
| 3. Preconstruction Meetings | Prior to the start of work, all Subcontractors meet with CityBuild to discuss the construction workforce requirements. The General Contractor coordinates and attends the preconstruction meetings with the assigned CityBuild compliance officer, CityBuild employment liaison, and all subcontractors within thirty (30) days prior to the commencement of construction (for the respective group of contractors). In addition to discussing the hiring goals, CityBuild goes over each subcontractors' workforce projections to determine potential local hiring opportunities, the local worker referral process, certified payroll reporting, and explore any anticipated issues in complying with the workforce policy. |
| 4. Local Worker Request Forms and Referral Process | When a contractor/subcontractor increases its workforce on the job site they submit an executed local construction worker request form designated as a "Form 3" to the assigned CityBuild employment liaison and copy the assigned compliance officer as well as the General Contractor. The employment liaison has at least 72 hours advance notice of the local hire opportunity to conduct a search of a qualified local resident. The Form 3 indicates the following: the number of workers needed (apprentice or journeyman), duration needed, required skills, trades, |

| COMPLIANCE MEASURES | DESCRIPTION |
|---------------------------------|---|
| | <p>union information, start date, description of scope of work, project name, jobsite location, and contractor contact information, among others. All Form 3s are logged in CityBuild's records. CityBuild monitors the increase of a contractor's workforce on the project via certified payroll reports submitted to LCPtracker (online reporting system), job site visits and contractor meetings.</p> <p>CityBuild utilizes its internal employment networking lists as well as confer with CBOs to identify and refer qualified local worker residents. Contractors notify CityBuild of all hires of local referrals. If no local referrals are available, contractors may hire a number of workers requested from CityBuild, using its own recruiting methods, giving first consideration to project area residents and then San Francisco residents.</p> |
| 5. Certified Payroll Reports | <p>Each contractor submits to OCII a certified payroll report (CPR) for the preceding workweek on each of its employees. Contractors are required to report certified payroll utilizing the online reporting system, LCPtracker. CPR records contain the following information: name, address, gender, ethnicity, Department of Industrial Relations (DIR) approved job classification, daily and weekly number of hours worked, hourly wage rates, and fringes, among others. CityBuild monitors payroll submissions for deficiency and gathers missing payroll reports when delinquent.</p> |
| 6. Job Site Visits | <p>CityBuild conducts job site visits and meetings to verify status of construction, confirm local workforce participation, identify current contractors on site, meet with the general contractor, speak with local referrals, photo documentation, and make determinations regarding compliance and further local hiring opportunities.</p> |
| 7. Workforce Compliance Reports | <p>The assigned CityBuild workforce compliance officer generates monthly workforce compliance reports to the General Contractor, Developer, and OCII utilizing CPR data submitted in LCP Tracker and internal records. The report contains data points such as total project work hours, local hours, local hiring percentage, apprentice hours, minority hours by each subcontractor and worker trade. CityBuild also tracks and reports on the number of times contractors have outreached for local worker referrals as well as placements and/or sponsorships of local workers.</p> |

| COMPLIANCE MEASURES | DESCRIPTION |
|-------------------------------------|---|
| | These records are maintained to evidence hiring efforts. |
| 8. Monitoring and Progress Meetings | <p>If there are compliance issues, the General Contractor and Developer are notified and the Contractor or Subcontractor are required to provide documentation of its efforts to comply with the workforce policy. The Developer and/or General Contractor are required maintain for the duration of the term a current file of each project area resident or local hire referral from CityBuild and what action was taken with respect to each individual.</p> <p>CityBuild meets with non-compliant or deficient Contractors to identify areas of improvement and discuss corrective action measures including hiring additional local construction workers and/or sponsoring apprentices to the trade. When necessary, CityBuild holds Show-Cause meetings in conjunction with OCII to meet with the Developer, General Contractor and non-compliant Contractor to discuss an action plan to remedy local hire issues.</p> |

Semi-Annual OCII SBE Dollars by Project Summary (Contracts awarded between 7/1/20-6/30/21)

ATTACHMENT A-1

| Project Area | Project | Project Type | Housing Type | Sponsor | General Contractor | Units Total Affordable | Status | Completion Date | Amount | Figures are based on SBE Credits | | | | SBE Participation | |
|--|---|----------------------------------|---------------|--|-----------------------|-----------------------------|-----------------|-----------------|-------------------|----------------------------------|-----------------------------|-----------------------------|-------------------------------------|----------------------------|-----------------------------|
| | | | | | | | | | | SBE Goal Credit | SF-SBE | MBE | Informational Purposes Only WMBE | | |
| Project Status: In Construction | | | | | | | | | | | | | | | |
| Hunters Point Shipyard/ Candlestick Point | | | | | | | | | | | | | | | |
| | HPSY Phase I: Block 52 Construction and supplies | Market Rate/Inclusionary Housing | Homeownership | Lennar | Lennar | 77 9 | In Construction | 2022 | 27,137,998 | 19,895,431 73.3% | 16,450,357 60.6% | 14,425,407 53.2% | 1,876,950 6.9% | 0 0.0% | 16,206,862 59.7% |
| | Subtotal | | | | | | | | 27,137,998 | 19,895,431 73.3% | 16,450,357 60.6% | 14,425,407 53.2% | 1,876,950 6.9% | 0 0.0% | 16,206,862 59.7% |
| | Summary for Project Area = Hunters Point Shipyard/ Candlestick Point | | | | | | | | | | | | | | |
| | | | | | | | | | 27,137,998 | 19,895,431 73.3% | 16,450,357 60.6% | 14,425,407 53.2% | 1,876,950 6.9% | 0 0.0% | 16,206,862 59.7% |
| Mission Bay | | | | | | | | | | | | | | | |
| | Mission Bay South Block 6W Childcare Center (Construction and supplies) | Miscellaneous | n/a | Kai Ming Head Start Corporation | AmOne Corporation | - - | In Construction | 2021 | 1,352,830 | 1,352,830 100.0% | 1,352,830 100.0% | 1,352,830 100.0% | 0 0.0% | 0 0.0% | 1,352,830 100.0% |
| | Subtotal | | | | | | | | 1,352,830 | 1,352,830 100.0% | 1,352,830 100.0% | 1,352,830 100.0% | 0 0.0% | 0 0.0% | 1,352,830 100.0% |
| | Summary for Project Area = Mission Bay | | | | | | | | | | | | | | |
| | | | | | | | | | 1,352,830 | 1,352,830 100.0% | 1,352,830 100.0% | 1,352,830 100.0% | 0 0.0% | 0 0.0% | 1,352,830 100.0% |
| | TOTAL FOR IN CONSTRUCTION PROJECTS | | | | | | | | | | | | | | |
| | | | | | | | | | 28,490,828 | 21,248,261 74.6% | 17,803,187 62.5% | 15,778,237 55.4% | 1,876,950 6.6% | 0 0.0% | 17,559,692 61.6% |
| Project Status: In Design | | | | | | | | | | | | | | | |
| Hunters Point Shipyard/ Candlestick Point | | | | | | | | | | | | | | | |
| | Block 56 Design (Professional Consulting) | Affordable Housing | Rental | Mercy Housing California and San Francisco Housing Development Corporation | Baines-Nibbi, JV | 42 73 | In Design | 2023 | 2,482,915 | 2,453,415 98.8% | 2,240,015 90.2% | 481,195 19.4% | 209,250 8.4% | 1,234,420 49.7% | 1,675,967 67.5% |
| | Subtotal | | | | | | | | 2,482,915 | 2,453,415 98.8% | 2,240,015 90.2% | 481,195 19.4% | 209,250 8.4% | 1,234,420 49.7% | 1,675,967 67.5% |
| | HPSY Phase I: Block 1 (Professional Consulting) | Market Rate/Inclusionary Housing | Homeownership | Tabernacle Affiliated Developers/Ananco Development Assoc. LLC | TBD | 224 24 | In Design | 2023 | 4,157,248 | 3,789,418 91.2% | 1,689,418 40.6% | 2,182,500 52.5% | 837,500 20.1% | 145,418 3.5% | 3,431,918 82.6% |
| | Subtotal | | | | | | | | 4,157,248 | 3,789,418 91.2% | 1,689,418 40.6% | 2,182,500 52.5% | 837,500 20.1% | 145,418 3.5% | 3,431,918 82.6% |
| | Summary for Project Area = Hunters Point Shipyard/ Candlestick Point | | | | | | | | | | | | | | |
| | | | | | | | | | 6,640,163 | 6,242,833 94.0% | 3,929,433 59.2% | 2,663,695 40.1% | 1,046,750 15.8% | 1,379,838 20.9% | 5,107,885 76.9% |
| Mission Bay | | | | | | | | | | | | | | | |
| | 1450 Owens Street, MBS Blocks 41-43 Parcel 7 (Professional Consulting) | Commercial Building Construction | n/a | ARE | Truebeck Construction | - - | In Design | 2023 | 1,329,268 | 906,580 68.2% | 896,580 67.4% | 84,500 6.4% | 524,720 39.5% | 50,000 3.8% | 731,080 55.0% |

Note: SF-SBE, MBE, WMBE, and WBE figures are based on SBE Credits; SBE Participation are actuals
Thursday, July 22, 2021

| Project Area | Project | Project Type | Housing Type | Sponsor | General Contractor | Units Total / Affordable | Status | Completion Date | Amount | SBE Credits | | | | SBE Participation | |
|--------------|--|--------------------|---------------|--|--------------------|--------------------------|-----------|-----------------|------------|---------------------|---------------------|---------------------|-----------------------------|--------------------|---------------------|
| | | | | | | | | | | SBE Goal Credit | SF-SBE | MIB | Informational Purposes Only | | |
| | Mission Bay South Block 9A (Professional Consulting) | Affordable Housing | Homeownership | Curtis Development, Michael Simmons Property Development, and Young Community Developers | Baines-Nibbi, JV | 148 / 148 | In Design | 2023 | 4,649,590 | 3,525,040 73.6% | 1,593,400 34.2% | 828,100 17.8% | 175,100 3.8% | 64,400 1.4% | 1,804,500 38.8% |
| | Subtotal | | | | | | | | 5,978,858 | 4,431,620 74.1% | 2,485,980 41.6% | 912,600 15.3% | 699,820 11.7% | 114,400 1.9% | 2,535,580 42.4% |
| | Summary for Project Area = Mission Bay | | | | | | | | 5,978,858 | 4,431,620 74.1% | 2,485,980 41.6% | 912,600 15.3% | 699,820 11.7% | 114,400 1.9% | 2,535,580 42.4% |
| | TOTAL FOR IN DESIGN PROJECTS | | | | | | | | 12,619,021 | 10,674,453 84.6% | 6,415,413 50.8% | 3,576,295 28.3% | 1,746,570 13.8% | 1,494,238 11.8% | 7,643,465 60.6% |
| | Professional Consulting Sub-total | | | | | | | | 12,619,021 | 10,674,453 84.6% | 6,415,413 50.8% | 3,576,295 28.3% | 1,746,570 13.8% | 1,494,238 11.8% | 7,643,465 60.6% |
| | Construction Sub-total | | | | | | | | 28,490,828 | 21,248,261 74.6% | 17,803,187 62.5% | 15,778,237 55.4% | 1,876,950 6.6% | 0 0.0% | 17,559,692 61.6% |
| | GRAND TOTAL (subject to rounding differences) | | | | | | | | 41,109,849 | 31,922,714 77.7% | 24,218,600 58.9% | 19,354,532 47.1% | 3,623,520 8.8% | 1,494,238 3.6% | 25,203,157 61.3% |

*SBE credit granted prior to firm graduating from size standard.

OCII SBE Dollars by Project Summary (Status of All Active Projects as of June 30, 2021)

| Project Area | Project | Project Type | Housing Type | Sponsor | General Contractor | Units Total Affordable | Status | Completion Date | Amount | Figures are based on SBE Credits | | | | SBE Participation | | | |
|---|---|----------------------------------|---------------|-------------------------------|----------------------------|-----------------------------|-----------------|-----------------|-------------------|----------------------------------|--------------|-------------------|-----------------------------|-------------------|--------------|-------------------|----------------|
| | | | | | | | | | | SBE Goal Credit | SF-SBE | MBE | Informational Purposes Only | | | | |
| | | | | | | | | | | WBE | WMBE | MBE | WBE | | | | |
| Project Status: In Construction | | | | | | | | | | | | | | | | | |
| Hunters Point Shipyard/ Candlestick Point | | | | | | | | | | | | | | | | | |
| HPSY I: | Block 48 Joint Trench (Construction and supplies) | Infrastructure | n/a | Lennar | Minerva Construction | n/a | In Construction | 2021 | 3,697,138 | 3,697,138 | 100.0% | 0 | 0.0% | 0 | 0.0% | 3,697,138 | 100.0% |
| HPSY I: | Block 48 Underground Utilities (Construction and supplies) | Infrastructure | n/a | Lennar | Hesley Corporation | n/a | In Construction | 2021 | 5,406,555 | 5,406,555 | 100.0% | 0 | 0.0% | 0 | 0.0% | 5,406,555 | 100.0% |
| HPSY II/CP: | CP-02, 03, 04 Demolition, Mass Grading, and Surcharge (Construction and supplies) | Infrastructure | n/a | FivePoint | DeSilva Gates Construction | n/a | On Hold | On Hold | 13,740,500 | 5,846,000 | 42.5% | 0 | 0.0% | 0 | 0.0% | 20,000 | 58.46% |
| HPSY II/CP: | CP-02, 03, 04 Master Horizontal Infrastructure Project (Construction and supplies) | Infrastructure | n/a | FivePoint | DeSilva Gates Construction | n/a | On Hold | On Hold | 13,765,432 | 4,845,432 | 35.2% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| HPSY Phase I: | Pocket Parks 9-14 (Construction and Supplies) | Infrastructure | n/a | Lennar | Minerva Construction | n/a | In Construction | 2021 | 1,641,000 | 1,641,000 | 100.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Subtotal | | | | | | | | | 38,250,625 | 21,313,725 | 55.7% | 0 | 0.0% | 0 | 0.0% | 20,000 | 30.356% |
| HPSY II/CP: | Alice Griffith Interim Access Improvements, Abatement and Demolition (C1) (Construction and supplies) | Miscellaneous | n/a | FivePoint | Hesley Construction | n/a | In Construction | 2021 | 208,911 | 155,632 | 74.5% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Subtotal | | | | | | | | | 208,911 | 155,632 | 74.5% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| HPSY II/CP: | Artist Building (Professional Consulting) | Commercial Building Construction | n/a | FivePoint | BCCI Construction Company | n/a | On Hold | On Hold | 1,091,352 | 324,953 | 29.8% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Subtotal | | | | | | | | | 1,091,352 | 282,553 | 25.9% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| HPSY II/CP: | Artist Replacement Space Building (Construction and Supplies) | Commercial Building Construction | n/a | FivePoint | BCCI Construction Company | n/a | On Hold | On Hold | 12,279,933 | 147,942 | 1.2% | 0 | 0.4% | 0 | 0.0% | 0 | 0.0% |
| Subtotal | | | | | | | | | 12,279,933 | 147,942 | 1.2% | 0 | 0.4% | 0 | 0.0% | 0 | 0.0% |
| HPSY Phase I: | Block 52 (Professional Consulting) | Market Rate/Inclusionary Housing | Homeownership | Lennar | Lennar | 77 | In Construction | 2022 | 7,149,264 | 3,851,719 | 53.9% | 90,480 | 1.3% | 3,755,209 | 52.5% | 4,137,371 | 57.9% |
| HPSY Phase I: | Block 52 Construction (Construction and supplies) | Market Rate/Inclusionary Housing | Homeownership | Lennar | Lennar | 77 | In Construction | 2022 | 27,137,998 | 19,895,431 | 73.3% | 1,876,950 | 6.9% | 0 | 0.0% | 16,206,962 | 59.7% |
| Subtotal | | | | | | | | | 34,287,262 | 20,302,076 | 59.2% | 1,967,430 | 5.7% | 3,755,209 | 11.0% | 20,344,233 | 59.3% |
| Summary for Project Area = Hunters Point Shipyard/ Candlestick Point | | | | | | | | | 86,118,083 | 60,674,263 | 70.5% | 42,201,328 | 49.0% | 3,775,209 | 4.4% | 56,907,369 | 66.1% |
| Mission Bay | | | | | | | | | | | | | | | | | |
| Mission Bay Block 12 | Mid Block Walkway Improvement (Construction and supplies) | Infrastructure | n/a | Mission Bay Development Group | Hesley Corporation | n/a | In Closeout | 2020 | 825,870 | 825,870 | 100.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Mission Bay Blocks 29-32 and Blocks 33-34 | Public Improvements: Scope 4 (Illinois Street) (Construction and Supplies) | Infrastructure | n/a | Mission Bay Development Group | A & B Construction | n/a | In Closeout | 2020 | 4,168,046 | 1,505,524 | 36.1% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |

Note: SF-SBE, MBE, WMBE, and WBE figures are based on SBE Credits; SBE Participation are actuals
 Thursday, July 22, 2021

| Project Area | Project | Project Type | Housing Type | Sponsor | General Contractor | Units Total Affordable | Status | Completion Date | Amount | Figures are based on SBE Credits | | | | SBE Participation | |
|---|------------------------------------|--------------------------------|--|--|--|-----------------------------|-----------------|-----------------|--------------------|----------------------------------|-----------------------------|-----------------------------|-------------------------------------|-----------------------------|-----------------------------|
| | | | | | | | | | | SBE Goal Credit | SF-SBE | MBE | Informational Purposes Only WMBE | | |
| Mission Bay Blocks 29-32 (r to and South Streets and Hardscape) (Construction and Supplies) | 29-32 Public Improvements, Scope 5 | Infrastructure | n/a | Mission Bay Development Group | NTK Construction, Inc. | n/a | In Closeout | 2020 | 13,887,507 | 5,624,943 41.1% | 2,887,915 21.1% | 10,850,479 79.3% | 0 0.0% | 925,066 6.6% | 5,624,943 41.1% |
| Mission Bay South Park P22 (Construction and supplies) | P22 Public Improvements Project | Infrastructure | n/a | FOCIL-MB, LLC | Hoseley Corporation | n/a | In Construction | 2021 | 7,434,751 | 5,847,489 78.7% | 5,541,451 74.5% | 746,000 10.0% | 0 0.0% | 0 0.0% | 5,847,489 78.7% |
| Subtotal | | | | | | | | | 26,116,174 | 13,803,826 52.9% | 10,760,760 41.2% | 13,102,003 50.2% | 0 0.0% | 925,066 3.5% | 13,803,826 52.9% |
| Mission Bay South Bayfront Park P22 (Professional Consulting) | P22 (Professional Consulting) | Infrastructure | n/a | Mission Bay Development Group | Azul Works | n/a | On Hold | 2020 | 489,585 | 342,571 70.0% | 342,571 70.0% | 144,000 29.4% | 1,872 0.4% | 25,814 5.3% | 342,571 70.0% |
| Mission Bay South Bayfront Park P22 (Construction and supplies) | P22 (Construction and supplies) | Infrastructure | n/a | Mission Bay Development Group | Azul Works | n/a | On Hold | 2020 | 14,818,470 | 14,029,948 94.7% | 13,892,718 93.8% | 4,222,250 28.5% | 9,224,248 62.2% | 0 0.0% | 14,029,948 94.7% |
| Subtotal | | | | | | | | | 15,308,065 | 14,372,519 93.9% | 14,235,289 93.0% | 4,366,250 28.5% | 9,226,120 60.3% | 25,814 0.2% | 14,372,519 93.9% |
| Mission Bay Parking Garage 1470 Owens Street (Construction and supplies) | 1470 Owens Street | Miscellaneous | n/a | Mission Bay Development Group | Truebeck Construction | n/a | In Construction | 2021 | 15,299,721 | 3,380,531 22.1% | 0 0.0% | 2,358,872 15.4% | 0 0.0% | 0 0.0% | 3,380,531 22.1% |
| Subtotal | | | | | | | | | 15,299,721 | 3,380,531 22.1% | 0 0.0% | 2,358,872 15.4% | 0 0.0% | 0 0.0% | 3,380,531 22.1% |
| Mission Bay Block 1 SOMA Hotel (Professional Consulting) | SOMA Hotel | Commercial Hotel | Hotel | SOMA Hotel | Heitway Dinwiddie Construction Company | n/a | In Construction | 2021 | 3,567,715 | 1,988,715 55.7% | 1,988,715 55.7% | 730,600 20.5% | 458,250 12.8% | 51,870 14.5% | 1,523,829 42.7% |
| Mission Bay Block 1 SOMA Hotel (Construction and Supplies) | SOMA Hotel | Commercial Hotel | Hotel | SOMA Hotel | Heitway Dinwiddie Construction Company | n/a | In Construction | 2021 | 101,674,795 | 6,438,925 6.3% | 1,110,985 1.1% | 2,809,653 2.8% | 857,395 0.8% | 13,580,190 13.4% | 6,438,925 6.3% |
| Subtotal | | | | | | | | | 105,242,510 | 8,427,640 8.0% | 3,099,700 2.9% | 3,540,253 3.4% | 1,315,645 1.3% | 14,098,895 13.4% | 7,962,754 7.6% |
| Mission Bay South Block 6W (Professional Consulting) | 6W (Professional Consulting) | Stand Alone Affordable Housing | Rental - Very Low Income | Mercy Housing California | Cahill Contractors | 152 | In Construction | 2021 | 3,831,966 | 3,420,328 89.3% | 3,246,184 84.7% | 569,086 14.9% | 623,625 16.3% | 1,907,000 49.8% | 3,136,863 81.9% |
| Mission Bay South Block 6W (Construction and supplies) | 6W (Construction and supplies) | Stand Alone Affordable Housing | Rental - Very Low Income | Mercy Housing California | Cahill Contractors | 152 | In Construction | 2021 | 82,777,964 | 21,538,383 26.0% | 13,455,415 16.3% | 7,228,785 8.7% | 5,982,098 7.2% | 415,090 0.5% | 21,538,383 26.0% |
| Subtotal | | | | | | | | | 86,609,930 | 24,956,711 28.8% | 16,701,599 19.3% | 7,797,871 9.0% | 6,605,723 7.6% | 2,322,090 2.7% | 24,956,711 28.8% |
| Mission Bay South Block 6W Childcare Center (Construction and supplies) | 6W Childcare Center | Miscellaneous | n/a | Kai Ming Head Start | AmOne Corporation | - | In Construction | 2021 | 1,352,830 | 1,352,830 100.0% | 1,352,830 100.0% | 1,352,830 100.0% | 0 0.0% | 0 0.0% | 1,352,830 100.0% |
| Subtotal | | | | | | | | | 1,352,830 | 1,352,830 100.0% | 1,352,830 100.0% | 1,352,830 100.0% | 0 0.0% | 0 0.0% | 1,352,830 100.0% |
| Mission Bay South Block 9 (Professional Consulting) | 9 (Professional Consulting) | Stand Alone Affordable Housing | Rental - Very Low Income Supportive/Homeless | Bridge Housing Corporation and Community Housing Partnership | Cahill Contractors | 141 | In Construction | 2022 | 3,467,062 | 1,772,777 51.1% | 1,643,277 47.4% | 995,550 28.7% | 461,747 13.3% | 0 0.0% | 1,063,015 30.7% |
| Mission Bay South Block 9 (Construction and supplies) | 9 (Construction and supplies) | Stand Alone Affordable Housing | Rental - Very Low Income Supportive/Homeless | Bridge Housing Corporation and Community Housing Partnership | Cahill Contractors | 141 | In Construction | 2022 | 35,872,044 | 8,632,175 24.0% | 3,453,512 9.6% | 559,234 1.6% | 0 0.0% | 1,123,584 3.1% | 8,632,175 24.0% |
| Subtotal | | | | | | | | | 39,439,106 | 10,404,952 26.4% | 5,096,789 12.9% | 1,554,784 3.9% | 461,747 1.2% | 1,123,584 2.8% | 9,695,190 24.6% |

| Project Area | Project | Project Type | Housing Type | Sponsor | General Contractor | Units Total | Units Affordable | Status | Completion Date | Amount | Figures are based on SBE Credits | | | | SBE Participation | |
|--|---|--|--------------|--|--------------------------------|-------------|------------------|-----------------|-----------------|----------------------|----------------------------------|--------------------|--------------------|-----------------------------|-------------------|--------------------|
| | | | | | | | | | | | SBE Goal Credit | SF-SBE | MBE | Informational Purposes Only | | |
| | | | | | | | | | | | SBE | WMBE | MBE | WBE | | |
| Mission Bay South | Blocks 26-27 Uber/ARE Joint Venture Office Building (Professional Consulting) | Commercial Office Building | n/a | ARE/Uber | Truebeck (BNBT Builders, Inc.) | n/a | n/a | In Construction | 2020 | 16,831,868 | 11,281,412 | 10,857,886 | 9,457,882 | 585,516 | 247,488 | 53,197,771 |
| | | | | | | | | | | | 67.0% | 64.5% | 56.2% | 3.5% | 1.5% | 31.6% |
| Mission Bay South | Office Building (Construction and Supplies) | Commercial Office Building | n/a | ARE/Uber | Truebeck Construction | n/a | n/a | In Construction | In Closeout | 228,581,444 | 18,557,225 | 18,557,225 | 20,195,145 | 0 | 0 | 26,969,452 |
| | | | | | | | | | | | 19.9% | 8.1% | 8.8% | 0.0% | 0.0% | 11.8% |
| | | | | | | | | | | 245,413,312 | 29,415,111 | 29,653,007 | 585,516 | 247,488 | 32,289,223 | |
| | | | | | | | | | | | 23.1% | 12.0% | 0.2% | 0.1% | 13.2% | |
| Subtotal | | | | | | | | | | 534,781,638 | 133,509,097 | 80,662,077 | 63,725,869 | 18,194,751 | 18,742,937 | 107,532,118 |
| | | | | | | | | | | | 25.0% | 15.1% | 11.9% | 3.4% | 3.5% | 20.1% |
| Summary for Project Area = Mission Bay | | | | | | | | | | | | | | | | |
| Transbay | | | | | | | | | | | | | | | | |
| Transbay Foism | Streetscape Improvements (Construction and supplies) | Infrastructure | n/a | OCL/SPFW | Mitchell Engineering | n/a | n/a | In Construction | 2021 | 16,301,589 | 16,301,589 | 3,751,159 | 0 | 0 | 16,301,589 | |
| | | | | | | | | | | | 100.0% | 23.0% | 0.0% | 0.0% | 100.0% | |
| Subtotal | | | | | | | | | | 16,301,589 | 16,301,589 | 3,751,159 | 0 | 0 | 16,301,589 | |
| | | | | | | | | | | | 100.0% | 23.0% | 0.0% | 0.0% | 100.0% | |
| Transbay Block 1 | (Professional Consulting) | Market Rate/Affordable/Inclusion any Housing | Condominiums | Tishman Speyer | Lendlease | 392 | 156 | In Construction | 2021 | 5,060,832 | 4,515,140 | 4,361,893 | 2,871,740 | 250,260 | 2,467,779 | |
| | | | | | | | | | | | 89.2% | 66.2% | 4.2% | 4.9% | 48.8% | |
| Transbay Block 1 | (Construction and Supplies) | Market Rate/Affordable/Inclusion any Housing | Condominiums | Tishman Speyer | Lendlease | 392 | 156 | In Construction | 2021 | 247,289,871 | 43,197,556 | 16,985,353 | 26,860,116 | 601,834 | 3,682,939 | |
| | | | | | | | | | | | 17.5% | 6.9% | 10.9% | 0.2% | 1.5% | |
| Subtotal | | | | | | | | | | 252,350,703 | 47,712,696 | 21,347,246 | 27,073,674 | 3,473,574 | 45,665,335 | |
| | | | | | | | | | | | 18.9% | 8.5% | 10.7% | 1.4% | 16.1% | |
| Summary for Project Area = Transbay | | | | | | | | | | 268,652,292 | 64,014,285 | 37,648,835 | 30,824,833 | 3,473,574 | 3,933,199 | 61,966,924 |
| | | | | | | | | | | | 23.8% | 14.0% | 11.5% | 1.3% | 1.5% | 23.1% |
| Yerba Buena Center | | | | | | | | | | | | | | | | |
| 706 Mission Street | (Construction and supplies) | Market Rate/Inclusionary Housing | Condominiums | Millennium Partners | Webcor | 215 | 0 | In Construction | 2021 | 251,148,729 | 57,998,003 | 14,051,406 | 1,846,030 | 0 | 158,600 | |
| | | | | | | | | | | | 23.1% | 5.6% | 0.7% | 0.0% | 0.1% | |
| 706 Mission Street | (Professional Consulting) | Market Rate/Inclusionary Housing | Condominiums | Millennium Partners | Webcor | 215 | 0 | In Construction | 2021 | 17,626,553 | 10,823,535 | 10,608,095 | 5,206,445 | 1,304,000 | 572,600 | |
| | | | | | | | | | | | 61.4% | 60.2% | 30.0% | 7.4% | 3.2% | |
| Subtotal | | | | | | | | | | 268,775,282 | 68,821,538 | 24,659,501 | 7,142,475 | 1,304,000 | 64,108,294 | |
| | | | | | | | | | | | 25.6% | 9.2% | 2.7% | 0.5% | 23.9% | |
| Summary for Project Area = Yerba Buena Center | | | | | | | | | | 268,775,282 | 68,821,538 | 24,659,501 | 7,142,475 | 1,304,000 | 64,108,294 | |
| | | | | | | | | | | | 25.6% | 9.2% | 2.7% | 0.5% | 23.9% | |
| TOTAL FOR IN CONSTRUCTION PROJECTS | | | | | | | | | | | | | | | | |
| | | | | | | | | | | 1,158,327,295 | 327,019,493 | 185,172,341 | 117,424,604 | 25,216,337 | 27,192,545 | 290,514,705 |
| | | | | | | | | | | | 28.2% | 16.0% | 10.1% | 2.2% | 2.3% | 25.1% |
| Project Status: In Design | | | | | | | | | | | | | | | | |
| Hunters Point Shipyard/ Candlestick Point | | | | | | | | | | | | | | | | |
| Block 56 Design | (Professional Consulting) | Affordable Housing | Rental | Mercy Housing California and San Francisco Housing Development Corporation | Baines-Nibbi, JV | 73 | 42 | In Design | 2023 | 2,482,915 | 2,453,415 | 2,240,015 | 481,195 | 209,250 | 1,234,420 | |
| | | | | | | | | | | | 96.8% | 90.2% | 19.4% | 8.4% | 49.7% | |
| | | | | | | | | | | | | | | | | 1,675,967 |
| | | | | | | | | | | | | | | | | 67.5% |

| Project Area | Project | Project Type | Housing Type | Sponsor | General Contractor | Units Total / Affordable | Status | Completion Date | Amount | Figures are based on SBE Credits | | | | SBE Participation | |
|--|-------------------------------------|---------------|--------------|--|--------------------|-----------------------------|-----------|-----------------|------------|----------------------------------|--------------------|--------------------|-------------------------------------|--------------------|--------------------|
| | | | | | | | | | | SBE Goal Credit | SF-SBE | MBE | Informational Purposes Only WMBE | | WBE |
| HPSY II/CP: Candlestick Point Civil Engineering (Professional Consulting) | Infrastructure | n/a | FivePoint | - | n/a | n/a | In Design | on-going | 2,316,909 | 1,830,149 79.0% | 1,609,424 69.5% | 53,800 2.3% | 1,492,624 64.4% | 0 0.0% | 855,182 36.9% |
| HPSY II/CP: Candlestick Point Major Phase 1 Engineering (Professional Consulting) | Infrastructure | n/a | FivePoint | - | n/a | n/a | In Design | on-going | 482,307 | 123,690 25.6% | 115,418 23.9% | 67,202 13.9% | 56,488 11.7% | 0 0.0% | 123,690 25.6% |
| HPSY II/CP: Candlestick Point Streetscape Master Plan (Professional Consulting) | Infrastructure | n/a | FivePoint | - | n/a | n/a | In Design | on-going | 1,183,478 | 334,851 28.3% | 237,476 20.1% | 22,226 1.9% | 0 0.0% | 0 0.0% | 334,851 28.3% |
| HPSY II/CP: Environmental Technical Services Consultants (Professional Consulting) | Infrastructure | n/a | FivePoint | - | n/a | n/a | In Design | on-going | 896,630 | 452,000 50.4% | 148,000 16.5% | 108,000 12.0% | 0 0.0% | 0 0.0% | 452,000 50.4% |
| HPSY II/CP: Gilman, Streetscape, and Wedge Park Landscape Design (Professional Consulting) | Infrastructure | n/a | FivePoint | - | n/a | n/a | In Design | on-going | 633,188 | 307,377 48.5% | 192,746 30.4% | 162,896 25.7% | 0 0.0% | 263,659 41.6% | 307,377 48.5% |
| Subtotal | | | | Tabernacle Affiliated Developers/Amancio Development Assoc. LLC | | 224 | In Design | 2023 | 4,157,248 | 5,501,482 68.8% | 4,543,079 56.8% | 895,319 11.2% | 1,758,362 22.0% | 1,748,079 21.9% | 3,749,067 46.9% |
| HPSY Phase I: Block 1 (Professional Consulting) | Market Rate/Inclusionary Housing | Homeownership | Lemnar | TBD | 224 | 24 | In Design | 2023 | 4,157,248 | 3,789,418 91.2% | 1,689,418 40.6% | 2,182,500 52.5% | 837,500 20.1% | 145,418 3.5% | 3,431,918 82.6% |
| Subtotal | | | | | | 47 | In Design | 2021 | 2,262,827 | 712,626 31.5% | 649,605 28.7% | 464,405 20.5% | 0 0.0% | 39,898 1.8% | 712,626 31.5% |
| HPSY Phase I: Block 48 Stage 1B (Professional Consulting) | Market Rate/Inclusionary Housing | Homeownership | Lemnar | TBD | 50 | 7 | In Design | 2021 | 1,104,685 | 871,521 78.9% | 830,987 75.2% | 692,669 62.7% | 0 0.0% | 19,768 1.8% | 862,519 78.1% |
| HPSY Phase I: Block 48 Stage 2A (Professional Consulting) | Market Rate/Inclusionary Housing | Homeownership | Lemnar | TBD | 164 | 24 | In Design | 2022 | 2,261,507 | 1,960,093 86.7% | 1,859,743 82.2% | 75,348 3.3% | 0 0.0% | 1,416,372 62.6% | 1,066,820 46.7% |
| HPSY Phase I: Block 48 Stage 2B (Professional Consulting) | Market Rate/Inclusionary Housing | Homeownership | Lemnar | TBD | 53 | 7 | In Design | 2022 | 1,006,877 | 278,330 27.6% | 233,094 23.2% | 33,852 3.4% | 0 0.0% | 18,228 1.8% | 269,928 26.7% |
| HPSY Phase I: Block 48 Stage 3A (Professional Consulting) | Market Rate/Inclusionary Housing | Homeownership | Lemnar | TBD | 41 | 5 | In Design | 2023 | 681,328 | 189,532 27.8% | 155,421 22.8% | 27,682 4.1% | 0 0.0% | 14,906 2.2% | 180,530 26.5% |
| HPSY Phase I: Block 48 Stage 3B (Professional Consulting) | Market Rate/Inclusionary Housing | Homeownership | Lemnar | TBD | 53 | 7 | In Design | 2023 | 789,446 | 254,350 32.2% | 229,410 29.1% | 33,834 4.3% | 0 0.0% | 18,218 2.3% | 245,348 31.1% |
| Subtotal | | | | | | 128 | In Design | 2026 | 8,106,670 | 4,266,452 52.6% | 3,968,260 48.8% | 1,327,790 16.4% | 0 0.0% | 1,527,390 18.8% | 3,327,170 41.0% |
| HPSY II/CP: Candlestick Point North 11A (Professional Consulting) | Market Rate/Inclusionary Housing | Homeownership | FivePoint | TBD | 422 | 21 | In Design | 2026 | 6,899,263 | 3,342,623 48.4% | 3,280,123 47.5% | 2,884,283 41.5% | 0 0.0% | 126,000 1.8% | 1,444,178 20.9% |
| HPSY II/CP: Candlestick Point North 2A (Professional Consulting) | Market Rate/Inclusionary Housing | Homeownership | FivePoint | TBD | 130 | 7 | In Design | 2024 | 2,297,938 | 1,876,178 81.6% | 1,716,440 74.7% | 568,740 24.8% | 65,000 2.8% | 94,738 4.1% | 862,048 37.5% |
| HPSY II/CP: Candlestick Point South Block 6A (Professional Consulting) | Market Rate/Inclusionary Housing | Condominiums | Lemnar | TBD | 128 | 13 | In Design | 2023 | 1,771,973 | 1,449,043 81.8% | 1,449,043 81.8% | 172,500 9.7% | 193,543 10.9% | 0 0.0% | 606,745 34.2% |
| HPSY II/CP: Candlestick Point South Block 6A (Professional Consulting) | Market Rate/Inclusionary Housing | Condominiums | Lemnar | TBD | 127 | 13 | In Design | 2023 | 1,771,973 | 1,449,043 81.8% | 1,449,043 81.8% | 172,500 9.7% | 193,543 10.9% | 0 0.0% | 606,745 34.2% |
| HPSY II/CP: Candlestick Point South Block 9A (Professional Consulting) | Market Rate/Inclusionary Housing | Condominiums | Lemnar | TBD | 124 | 13 | In Design | 2023 | 1,995,035 | 949,365 47.6% | 803,630 40.3% | 463,500 23.2% | 64,000 3.2% | 81,735 4.1% | 752,740 37.7% |
| Subtotal | | | | | | 14,736,182 | In Design | | 14,736,182 | 9,066,252 61.5% | 8,688,279 59.0% | 4,261,523 28.9% | 516,086 3.5% | 302,473 2.1% | 4,272,456 29.0% |

| Project Area | Project | Project Type | Housing Type | Sponsor | General Contractor | Units Total | Affordable | Status | Completion Date | Amount | SBE Credits | | | | SBE Participation | | |
|--|----------------------------------|--|--|-----------------------|--------------------|-------------|------------|--------|-------------------|----------------------------|----------------------------|-----------------------------|-----------------------------|-----------------------------|----------------------------|----------------------------|-----------------------------|
| | | | | | | | | | | | SBE Goal Credit | SF-SBE | MBE | WBE | | | |
| HPSY II/CP: Candlestick Point North Block 10A (Professional Consulting) | Stand Alone Affordable Housing | Rental - Very Low Income/Supportive/Homeless | TNDC & Young Community Developers | Nibbi Bros | 156 | 155 | In Design | 2025 | 4,024,761 | 3,314,912 82.4% | 3,295,412 81.9% | 762,127 18.9% | 270,000 6.7% | 42,500 1.1% | 3,314,912 82.4% | | |
| Subtotal | | | | | | | | | 4,024,761 | 3,314,912 82.4% | 3,295,412 81.9% | 762,127 18.9% | 270,000 6.7% | 42,500 1.1% | 3,314,912 82.4% | | |
| HPSY II/CP: Candlestick Point South Block 11A (Professional Consulting) | Stand Alone Affordable Housing | Rental - Very Low Income/Supportive/Homeless | Mercy Housing California and San Francisco Housing Development Corporation | Caillill/Hercules JV | 176 | 175 | In Design | 2025 | 4,030,316 | 3,816,716 94.7% | 3,677,066 91.2% | 672,958 16.7% | 295,838 7.3% | 2,587,000 64.2% | 1,917,166 47.6% | | |
| Subtotal | | | | | | | | | 4,030,316 | 3,816,716 94.7% | 3,677,066 91.2% | 672,958 16.7% | 295,838 7.3% | 2,587,000 64.2% | 1,917,166 47.6% | | |
| HPSY Phase I: Blocks 52 and 54 (Professional Consulting) | Stand Alone Affordable Housing | Rental - Very Low Income | The Jonathan Rose Companies and Bayview Hunters Point Multipurpose Senior Services | Baines Nibbi, JV | 112 | 111 | In Design | 2023 | 3,006,893 | 2,694,640 89.6% | 2,395,140 79.7% | 195,000 6.5% | 0 0.0% | 2,060,240 68.5% | 1,406,275 46.8% | | |
| Subtotal | | | | | | | | | 3,006,893 | 2,694,640 89.6% | 2,395,140 79.7% | 195,000 6.5% | 0 0.0% | 2,060,240 68.5% | 1,406,275 46.8% | | |
| HPSY Phase I: Blocks 52 and 54 Design-Build Portion: MEPP (Construction and supplies) | Stand Alone Affordable Housing | Rental - Very Low Income | The Jonathan Rose Companies and Bayview Hunters Point Multipurpose Senior Services | Baines Nibbi, JV | 112 | 111 | In Design | 2023 | 18,160,882 | 5,044,488 27.8% | 5,044,488 27.8% | 2,733,806 15.1% | 0 0.0% | 0 0.0% | 4,295,038 23.6% | | |
| Subtotal | | | | | | | | | 18,160,882 | 5,044,488 27.8% | 5,044,488 27.8% | 2,733,806 15.1% | 0 0.0% | 0 0.0% | 4,295,038 23.6% | | |
| Summary for Project Area = Hunters Point Shipyard/ Candlestick Point | | | | | | | | | | | 64,218,377 | 37,494,360 58.4% | 33,301,142 51.9% | 13,031,023 20.3% | 3,677,786 5.7% | 8,413,100 13.1% | 28,714,001 40.0% |
| Mission Bay | | | | | | | | | | | | | | | | | |
| 1450 Owens Street, MBS Blocks 41-43 Parcel 7 (Professional Consulting) | Commercial Building Construction | n/a | ARE | Truebeck Construction | - | - | In Design | 2023 | 1,329,268 | 906,580 68.2% | 896,580 67.4% | 84,500 6.4% | 524,720 39.5% | 50,000 3.8% | 731,080 55.0% | | |
| Mission Bay South Block 9A (Professional Consulting) | Affordable Housing | Homeownership | Curtis Development Property Management, and Young Community Developers | Baines-Nibbi, JV | 148 | 148 | In Design | 2023 | 4,649,590 | 3,525,040 75.8% | 1,589,400 34.2% | 828,100 17.8% | 175,100 3.8% | 64,400 1.4% | 1,804,500 38.8% | | |
| Subtotal | | | | | | | | | 5,978,858 | 4,431,620 74.1% | 2,485,880 41.6% | 912,600 15.3% | 699,820 11.7% | 114,400 1.9% | 2,535,580 42.4% | | |
| Mission Bay South Blocks 29-32 Golden State Warriors Mixed-Use Hotel (Professional Consulting) | Commercial Hotel | Hotel | Golden State Warriors | Webcor | n/a | n/a | On Hold | 2023 | 9,210,432 | 5,143,553 55.8% | 4,924,303 53.5% | 644,000 7.0% | 2,205,787 23.9% | 613,116 6.7% | 2,910,454 31.6% | | |
| Subtotal | | | | | | | | | 9,210,432 | 5,143,553 55.8% | 4,924,303 53.5% | 644,000 7.0% | 2,205,787 23.9% | 613,116 6.7% | 2,910,454 31.6% | | |
| Summary for Project Area = Mission Bay | | | | | | | | | | | 15,189,290 | 9,575,173 63.0% | 7,410,283 48.8% | 1,565,600 10.2% | 2,905,607 19.1% | 727,516 4.8% | 5,446,034 35.9% |
| Yerba Buena Center | | | | | | | | | | | | | | | | | |
| Mexican Museum (Professional Consulting) | Miscellaneous | n/a | Millennium Partners | TBD | n/a | n/a | In Design | 2022 | 562,499 | 310,969 55.3% | 310,969 55.3% | 0 0.0% | 310,970 55.3% | 0 0.0% | 155,485 27.6% | | |
| Subtotal | | | | | | | | | 562,499 | 310,969 55.3% | 310,969 55.3% | 0 0.0% | 310,970 55.3% | 0 0.0% | 155,485 27.6% | | |

| Project Area | Project | Project Type | Housing Type | Sponsor | General Contractor | Total Affordable | Units | Status | Completion Date | Amount | Figures are based on SBE Credits | | | | | SBE Participation | | |
|---|----------------|--------------|--------------|---------|-----------------------------|--------------------|-------|--------|-----------------|-----------|----------------------------------|---------------|-------------|-------------|-------------|-------------------|------------|-------------|
| | | | | | | | | | | | SBE Goal Credit | SF-SBE | MBE | WMBE | WBE | | | |
| Summary for Project Area = Yerba Buena Center | | | | | | | | | | | | 310,969 | 310,969 | 0 | 310,970 | 0 | 155,485 | |
| TOTAL FOR IN DESIGN PROJECTS | | | | | | | | | | | | 47,380,502 | 41,022,394 | 14,587,623 | 6,894,363 | 9,140,616 | 31,315,520 | |
| Project Status: Other | | | | | | | | | | | | 59.2% | 51.3% | 18.2% | 8.6% | 11.4% | 39.2% | |
| Hunters Point Shipyard/ Candlestick Point | | | | | | | | | | | | | | | | | | |
| Environmental Technical Support Services (Professional Consulting) | Infrastructure | n/a | OCII | | Langan Treadwell Roll | n/a | n/a | Other | 2021 | 1,900,000 | 1,900,000 | 1,900,000 | 0 | 0 | 0 | 665,000 | | |
| HPS and CP Site Office Management, Outreach & Administrative Support Services (Professional Consulting) | Miscellaneous | n/a | OCII | | MJF & Associates Consulting | n/a | n/a | Other | 2022 | 914,405 | 834,069 | 491,687 | 422,718 | 46.2% | 0 | 914,405 | | |
| HPS1 and CP/HPS2 Infrastructure Engineering Support Services (Professional Consulting) | Infrastructure | n/a | OCII | | Hollins Consulting Inc | n/a | n/a | Other | 2021 | 1,700,000 | 1,700,000 | 1,275,000 | 0 | 0 | 1,700,000 | | | |
| Subtotal | | | | | | | | | | 4,514,405 | 4,434,069 | 3,666,687 | 422,718 | 9.4% | 0 | 3,279,405 | | |
| Summary for Project Area = Hunters Point Shipyard/ Candlestick Point | | | | | | | | | | | | 4,514,405 | 4,434,069 | 3,666,687 | 422,718 | 9.4% | 0 | 3,279,405 |
| Mission Bay | | | | | | | | | | | | 100.0% | 98.2% | 81.2% | 9.4% | 0.0% | 72.6% | |
| Mission Bay Open Space Property Management Contract (Professional Consulting) | Infrastructure | n/a | OCII | | MJM Management Group | n/a | n/a | Other | 2021 | 1,215,135 | 1,215,135 | 0 | 0 | 0 | 1,215,135 | | | |
| Subtotal | | | | | | | | | | 1,215,135 | 1,215,135 | 0 | 0 | 0 | 1,215,135 | | | |
| Summary for Project Area = Mission Bay | | | | | | | | | | | | 1,215,135 | 1,215,135 | 0 | 0 | 0 | 1,215,135 | |
| TOTAL FOR OTHER PROJECTS | | | | | | | | | | | | 5,729,540 | 5,649,204 | 3,666,687 | 422,718 | 7.4% | 4,494,540 | |
| Professional Consulting Sub-total | | | | | | | | | | | | 126,655,021 | 78,810,003 | 33,220,604 | 13,886,863 | 17,632,827 | 55,863,138 | |
| Construction Sub-total | | | | | | | | | | | | 1,117,371,979 | 293,456,869 | 153,033,936 | 102,458,309 | 18,646,554 | 19,905,469 | 270,461,626 |
| GRAND TOTAL (subject to rounding differences) | | | | | | | | | | | | 1,244,027,000 | 380,129,224 | 231,843,938 | 135,678,914 | 32,533,417 | 37,538,296 | 326,324,764 |
| | | | | | | | | | | | | 30.6% | 18.6% | 10.9% | 2.6% | 3.0% | 26.2% | |

OCII Work Force Summary (Construction Work Hours from 7/1/2019 through 6/30/2020)

ATTACHMENT B-1

| Project Area | Project | General Contractor | Completion Date | Total Hours | SF Hours | BVHP Area | Total Minority | Women |
|--|---------|----------------------------|-----------------|---------------|------------------------|-----------------------|-------------------------|---------------------|
| Project Status: In Construction | | | | | | | | |
| Hunters Point Shipyard/Candlestick Point | | | | | | | | |
| HPSY II/CP: Alice Griffith Interim Access Improvements, Abatement and Demolition (C1) | | Hoseley Construction | 2021 | 444 | 113 25.5% | 101 22.8% | 270 60.9% | 0 0.0% |
| HPSY Phase I: Block 52 Construction | | Lennar | 2022 | 23,001 | 3,846 16.7% | 1,637 7.1% | 17,141 74.5% | 674 2.9% |
| HPSY I: Block 48 Joint Trench | | Minerva Construction | 2021 | 785 | 633 80.6% | 0 0.0% | 16 2.0% | 16 2.0% |
| HPSY I: Block 48 Underground Utilities | | Hoseley Corporation | 2021 | 5,397 | 2,968 55.0% | 490 9.1% | 3,667 67.9% | 0 0.0% |
| HPSY II/CP: CP-02, 03, 04 Master Horizontal Infrastructure Project | | DeSilva Gates Construction | On Hold | 185 | 9 4.9% | 9 4.9% | 106 57.3% | 0 0.0% |
| HPSY Phase I: Pocket Parks 9-14 | | Minerva Construction | 2021 | 2,222 | 1,325 59.6% | 0 0.0% | 648 29.2% | 0 0.0% |
| Total for Project Area = Hunters Point Shipyard/Candlestick Point | | | | 32,034 | 8,893 27.8% | 2,237 7.0% | 21,848 68.2% | 690 2.2% |
| Mission Bay | | | | | | | | |
| Mission Bay South Block 6W | | Cahill Contractors | 2021 | 205,099 | 57,729 28.1% | 12,103 5.9% | 119,484 58.3% | 3,613 1.8% |
| Mission Bay Blocks 29-32 Public Improvements: Scope 5 (16 and South Streets and Hardscape) | | NTK Construction, Inc. | 2021 | 196 | 74 37.6% | 0 0.0% | 174 88.7% | 0 0.0% |
| Mission Bay Blocks 29-32 and Blocks 33-34 Public Improvements: Scope 4 (Illinois Street) | | A & B Construction | 2021 | 760 | 141 18.6% | 0 0.0% | 377 49.6% | 0 0.0% |
| Mission Bay South Park P3 Public Improvements Project | | Hoseley Corporation | 2021 | 20,377 | 8,780 43.1% | 6,005 29.5% | 15,147 74.3% | 282 1.4% |
| Mission Bay South Bayfront Park P22 | | MBDG | On Hold | 898 | 227 25.3% | 227 25.3% | 705 78.5% | 78 8.7% |
| Mission Bay Parking Garage 1470 Owens Street | | Truebeck Construction | 2021 | 66 | 0 0.0% | 0 0.0% | 64 97.0% | 0 0.0% |

| Project Area | Project | General Contractor | Completion Date | Total Hours | SF Hours | BVHP Area | Total Minority | Women |
|---|---|--------------------|-----------------|-----------------|--------------------------------|--------------------------------|--------------------------------|------------------------------|
| Mission Bay Block 1 SOMA Hotel | Hathaway Dinwiddie Construction Company | 2021 | 180,295 | 19,935 11.1% | 1,734 1.0% | 51,353 28.5% | 1,209 0.7% | |
| Mission Bay South Block 9 | Cahill Contractors | 2022 | 40,975 | 7,976 19.5% | 1,723 4.2% | 24,985 61.0% | 604 1.5% | |
| Mission Bay South Blocks 26-27 Uber/ARE Joint Venture Office Building | Truebeck Construction | In Closeout | 164,843 | 19,747 12.0% | 1,781 1.1% | 82,895 50.3% | 9,440 5.7% | |
| Total for Project Area = Mission Bay | | | | 613,508 | 114,608 18.7% | 23,573 3.8% | 295,183 48.1% | 15,225 2.5% |
| Transbay | | | | | | | | |
| Transbay Block 1 | Lendlease | 2021 | 30,908 | 4,668 15.1% | 888 2.9% | 19,650 63.6% | 1,457 4.7% | |
| Transbay Folsom Streetscape Improvements | Mitchell Engineering | 2021 | 7,610 | 1,833 24.1% | 589 7.7% | 4,821 63.4% | 0 0.0% | |
| Total for Project Area = Transbay | | | | 38,518 | 6,501 16.9% | 1,477 3.8% | 24,471 63.5% | 1,457 3.8% |
| Yerba Buena Center | | | | | | | | |
| 706 Mission Street | Webcor | 2021 | 236,971 | 21,816 9.2% | 1,396 0.6% | 89,851 37.9% | 4,979 2.1% | |
| Total for Project Area = Yerba Buena Center | | | | 236,971 | 21,816 9.2% | 1,396 0.6% | 89,851 37.9% | 4,979 2.1% |
| Total of Project Status: In Construction | | | | 921,031 | 151,817 16.5% | 28,682 18.9%* | 431,353 46.8% | 22,351 2.4% |
| Grand Total | | | | 921,031 | 151,817 16.5% | 28,682 18.9%* | 431,353 46.8% | 22,351 2.4% |
| Percent of Total | | | | | | | | |

*Please note: figure denoted with an asterisk is a percentage of total San Francisco hours reported and is NOT a percentage of all Total Hours.

OCII Work Force Summary (All Active Projects - status as of June 30, 2021)

ATTACHMENT B-2

| Project Area Project | General Contractor | Completion Date | Total Hours | SF Hours | BVHP Area | Total Minority | Women |
|--|----------------------------|-----------------|----------------|-------------------------|-------------------------|-------------------------|-----------------------|
| Project Status: In Construction | | | | | | | |
| Hunters Point Shipyard/Candlestick Point | | | | | | | |
| HPSY II/CP: Alice Griffith Interim Access Improvements, Abatement and Demolition (C1) | Hoseley Construction | 2021 | 1,107 | 436 39.4% | 309 27.9% | 888 80.3% | 30 2.7% |
| HPSY II/CP: Artist Replacement Space Building | BCCI Construction Company | On Hold | 1,547 | 68 4.4% | 4 0.3% | 760 49.1% | 0 0.0% |
| HPSY Phase I: Block 52 Construction | Lennar | 2022 | 23,001 | 3,846 16.7% | 1,637 7.1% | 17,141 74.5% | 674 2.9% |
| HPSY I: Block 48 Joint Trench | Minerva Construction | 2021 | 785 | 633 80.6% | 0 0.0% | 16 2.0% | |
| HPSY I: Block 48 Underground Utilities | Hoseley Corporation | 2021 | 5,659 | 3,117 55.1% | 644 11.4% | 3,832 67.7% | 54 1.0% |
| HPSY II/CP: CP-02, 03, 04 Demolition, Mass Grading, and Surcharge | DeSilva Gates Construction | On Hold | 36,008 | 10,045 27.9% | 5,321 14.8% | 19,669 54.6% | 3 0.0% |
| HPSY II/CP: CP-02, 03, 04 Master Horizontal Infrastructure Project | DeSilva Gates Construction | On Hold | 26,533 | 10,865 40.9% | 4,246 16.0% | 20,401 76.9% | 247 0.9% |
| HPSY Phase I: Pocket Parks 9-14 | Minerva Construction | 2021 | 11,249 | 5,232 46.5% | 0 0.0% | 4,119 36.6% | 0 0.0% |
| Total for Project Area = Hunters Point Shipyard/Candlestick Point | | | | | | | |
| | | | 105,888 | 34,240 32.3% | 12,160 11.5% | 66,826 63.1% | 1,023 1.0% |
| Mission Bay | | | | | | | |
| Mission Bay South Block 6W | Cahill Contractors | 2021 | 353,169 | 98,159 27.8% | | 202,278 57.3% | 6,384 1.8% |
| Mission Bay Blocks 29-32 Public Improvements: Scope 5 (16 and South Streets and Hardscape) | NTK Construction, Inc. | 2021 | 54,065 | 27,709 51.3% | | 47,335 87.6% | 1,006 1.9% |
| Mission Bay Blocks 29-32 and Blocks 33-34 Public Improvements: Scope 4 (Illinois Street) | A & B Construction | 2021 | 26,897 | 7,044 26.2% | | 15,362 57.1% | 1,490 5.5% |

| Project Area | Project | General Contractor | Completion Date | Total Hours | SF Hours | BVHP Area | Total Minority | Women |
|---|----------------------------|---|-----------------|------------------|--------------------------|-----------|-----------------------------|-------------------------|
| Mission Bay South Park P3 Public Improvements Project | Mission Bay South Park P22 | Hoseley Corporation | 2021 | 18,671 | 6,266 33.6% | | 12,977 69.5% | 428 2.3% |
| Mission Bay South Bayfront Park P22 | | MBDG | On Hold | 5,061 | 1,374 27.1% | | 3,645 72.0% | 81 1.6% |
| Mission Bay Block 12 Walkway | | Hoseley Corporation | In Closeout | 3,543 | 1,850 52.2% | | 3,325 93.8% | 147 4.1% |
| Mission Bay Parking Garage 1470 Owens Street | | Truebeck Construction | 2021 | 65,117 | 7,170 11.0% | | 35,903 55.1% | 1,853 2.8% |
| Mission Bay Block 1 SOMA Hotel | | Hathaway Dinwiddie Construction Company | 2021 | 412,205 | 48,860 11.9% | | 137,108 33.3% | 6,498 1.6% |
| Mission Bay South Block 9 | | Cahill Contractors | 2022 | 40,975 | 7,976 19.5% | | 24,985 61.0% | 604 1.5% |
| Mission Bay South Blocks 26-27 Uber/ARE Joint Venture Office Building | | Truebeck Construction | In Closeout | 1,091,621 | 151,246 13.9% | | 487,181 44.6% | 40,777 3.7% |
| Total for Project Area = Mission Bay | | | | 2,071,323 | 357,651 17.3% | | 970,098 46.8% | 59,266 2.9% |
| Transbay | | | | | | | | |
| Transbay Block 1 | | Lendlease | 2021 | 1,199,039 | 195,759 16.3% | | 598,869 49.9% | 20,486 1.7% |
| Transbay Folsom Streetscape Improvements | | Mitchell Engineering | 2021 | 42,424 | 12,465 29.4% | | 24,204 57.1% | 0 0.0% |
| Total for Project Area = Transbay | | | | 1,241,464 | 208,224 16.8% | | 623,073 50.2% | 20,486 1.7% |
| Yerba Buena Center | | | | | | | | |
| 706 Mission Street | | Webcor | 2021 | 1,479,912 | 197,087 13.3% | | 646,483 43.7% | 21,997 1.5% |
| Total for Project Area = Yerba Buena Center | | | | 1,479,912 | 197,087 13.3% | | 646,483 43.7% | 21,997 1.5% |
| Total of Project Status: In Construction | | | | 4,898,587 | 797,203 16.3% | | 2,306,480 11.5%* | 102,772 2.1% |

| Project Area | Project | General Contractor | Completion Date | Total Hours | SF Hours | BVHP Area | Total Minority | Women |
|--------------|---------|--------------------|-----------------|-------------------------|----------------|---------------|------------------|----------------|
| | | | | 4,898,587 | 797,203 | 12,160 | 2,306,480 | 102,772 |
| | | | | | 16.3% | 11.5%* | 47.1% | 2.1% |
| | | | | Grand Total | | | | |
| | | | | Percent of Total | | | | |

*Please note: figure denoted with an asterisk is a percentage of total hours reported for Bayview Hunters Point and Hunters Point Shipyard, and is NOT a percentage of all Total Hours.