



113-0052019-002

Agenda Item **No. 5(f)**
Meeting of August 6, 2019

INFORMATIONAL MEMORANDUM

TO: Community Investment and Infrastructure Commissioners

FROM: Nadia Sesay, Executive Director

SUBJECT: Workshop on the January – June 2019 Report on OCII Small Business Enterprise and Local Hiring Goals Practices

EXECUTIVE SUMMARY

The Office of Community Investment and Infrastructure (“OCII”), as successor agency to the Redevelopment Agency of the City and County of San Francisco, has a long history of promoting equal opportunity in contracts for professional design and construction services and in the workforce of contractors performing work on OCII-assisted contracts. As an independent organization, separate from the City and County of San Francisco (“City”), OCII adopted and continues to actively implement the Equal Opportunity Programs (“EOP”) of the prior Redevelopment Agency. These EOP policies survived redevelopment dissolution because they were imbedded in enforceable obligations approved by the California Department of Finance. They are comprehensive and mirror City ordinances as detailed below.

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MAYOR

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EXECUTIVE DIRECTOR

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CHAIR

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COMMISSIONERS

OCII	SF City & County
Small Business Enterprise (SBE) Policy	Chapter 14B Ordinance: Local Business Enterprise and Non-discrimination in Contracting Ordinance
Nondiscrimination in Contracts and Equal Benefits Policy	Chapter 12B/12C Ordinances: Nondiscrimination in Contracts
Health Care Accountability Policy	Health Care Accountability Ordinance
Minimum Compensation Policy	Minimum Compensation Ordinance
Workforce Requirements (overall 50% with First Consideration for Project Area residents, applicable to OCII-assisted private projects)	Mandatory Local Hiring Ordinance (30% on publicly funded contracts and private projects on public land)
Prevailing Wage Policy (Labor Standards) (required on OCII-assisted private projects)	Prevailing Wage (required of public works contracts, i.e., construction-related work financed with public assistance)

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The focus of this report is on OCII's Small Business Enterprise ("SBE") and Construction Workforce programs, and their performance during the period January 1 through June 30, 2019. Under OCII's SBE and Construction Workforce policies, OCII establishes an overall 50% goal for SBE participation and local construction workforce hiring in contracts that it oversees. Contractors are required to perform extensive good faith efforts in an attempt to meet the goals, and OCII staff works closely with each developer and/or their lead architects and general contractors to ensure compliance with these good faith efforts.

During the past six months, eight projects under OCII's jurisdiction were awarded contracts at a value of over \$129 million. On an aggregate basis, there are 58 projects totaling over \$3.8 billion that are being monitored by OCII as of June 30, 2019, and these projects are at various stages of design and construction. These projects include private market rate housing, stand-alone and inclusionary affordable housing, private commercial developments, and public infrastructure improvements.

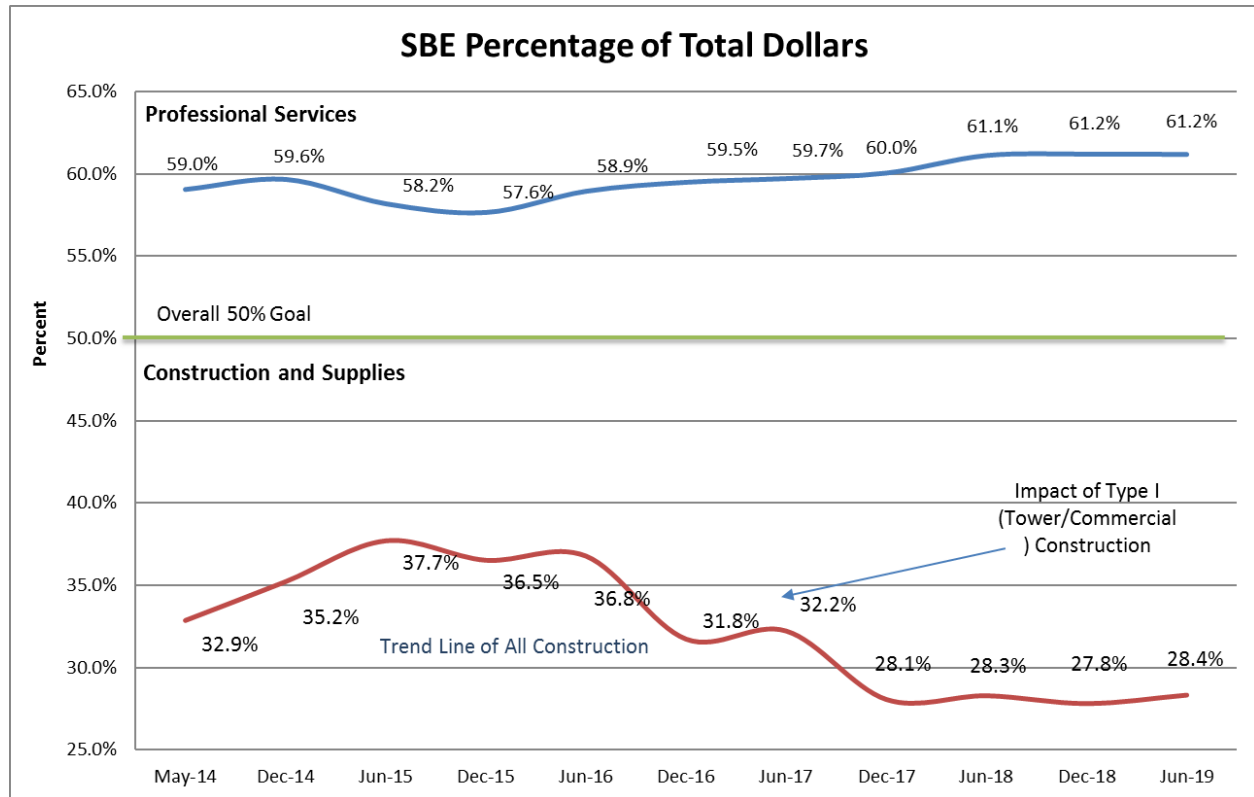
Overall, projects initiated during this reporting period yielded very good SBE participation percentages for both professional services and construction contracts. For professional services, SBE participation reached over 55% of total awards, which is in line with the overall average of 61% over the past five years. For construction contracts, SBE participation was at a very favorable level, reaching nearly 46%, which is far above the average of 28% over the past five years. As to be expected, the increase in participation is a function of the type of work and the availability of SBEs to participate in the work, both at a prime and subcontract level. During this past six months, there were no large construction projects awarded (such as high-rise towers requiring Type I¹ construction awarded in 2016 and 2017), and a majority of the construction contracts and subcontracts were smaller in size than prior periods, which are conducive to additional SBE competition and participation. (See Table 1 and Chart 1 below.)

Table 1 - January – June 2019 Summary of Contract Awards and Commitments by Work Type

<i>Summary</i>	Total Dollars (Millions)	SBE Dollars (Millions)	SBE % of Total	Total S/M/WBE \$ (Millions)	S/W/MBE % of Total
Professional Services	\$15.4	\$8.5	55.2%	\$8.7	56.0%
Construction and Supplies	\$114.4	\$52.3	45.7%	\$61.5	53.8%
Total	\$129.8	\$60.8	46.8%	\$70.2	54.0%

¹ The International Building Code (IBC), developed by the International Code Council and adopted throughout the United States, deals with fire prevention through construction and design, and classifies structures by building types: I through V. This classification system conveniently expresses building elements (e.g. structural frame as opposed to wood frame) and is well known in the architectural and construction industries. Type I construction is commonly found in mid- and high-rise buildings containing structural frame and other fire resistive elements while Type V construction, comprising wood frame, is commonly found in apartment buildings and single family homes. The advantages of Type V construction is that it is economical and easy to construct (and where there are SBE firms available to perform) as opposed to Type I construction requiring deep foundation and structural steel frames (and where there are few, if any, SBEs available to perform).

Chart 1 – Average SBE Percentages over Five Years



As reported in prior periods, the overall SBE participation in construction activities took a downward path in the second half of fiscal years 2016 and 2017 as a result of several large complex construction projects requiring Type I construction, which exceeded the capacity of many small businesses. Note that the construction trend-line began to drop in December 2016 and, again, in December 2017 with the commencement of nearly \$2 billion in construction contracts for several high-rise tower structures and arena. With the increase in SBE participation in construction this past six months, the trend-line improved. Notably, removing Type I construction from the analysis and looking at OCII’s standalone affordable housing projects, which includes funding from the agency, the SBE participation in construction is 43%.

On the construction workforce front, the overall local hiring rate is approximately 13.7% of total work hours, with an average of 13% for larger Type 1 construction projects (e.g. tower construction) while smaller construction projects averaged 24% local participation. Although participation percentages fell short of OCII’s overall goal, the absolute dollar value and number of work hours for local workers is significant. Nearly 2.6 million work hours were logged by 9,055 workers during the past six-month, of which over 354,900 hours were performed by 1,155 San Francisco residents.

BACKGROUND

Small Business Enterprises (SBE) Contracting

The OCII SBE Policy was adopted in November 2004 and replaced the Former Agency’s Minority and Women Business Enterprise (W/MBE) Policy, which was not limited to San Francisco-based businesses. The objective of the SBE Policy is to level the playing field for small businesses, particularly San Francisco-based small businesses, to compete on OCII-assisted projects. In keeping with the overall objective of redevelopment, OCII continued the principle of “First Consideration” by offering priority to local businesses for contracting opportunities. Specifically, a developer or contractor shall give first consideration in the award of any OCII-assisted contracts in the following order: (1) Project and Survey Area SBEs, (2) Local SBEs (outside an OCII Project or Survey Area, but within San Francisco), and (3) all other SBEs (outside of San Francisco). Non-local SBEs are allowed to satisfy participation goals only if Project and Survey Area SBEs or Local SBEs are neither available nor qualified, or if their bids or fees are significantly higher than those of non-local SBEs. OCII’s SBE Policy establishes an ambitiously high overall SBE goal of 50% to encourage aggressive and proactive measures to engage SBEs. These measures include incentives for engaging SBEs in construction joint ventures and professional services associations (such as associate architects) to foster capacity building among SBEs. OCII’s SBE Policy applies to all OCII-assisted contracts, including Development and Disposition Agreements (DDAs), ground leases, and loan agreements, among others.

As part of the SBE Policy, OCII adopted the practice of averaging a firm’s gross receipts over its immediate prior three years to determine business size. In an effort to mitigate marketplace confusion and improve program administration, OCII adopted size standards in July 2015 to conform to the City and County of San Francisco’s Local Business Enterprise (LBE) Program with respect to their Micro and Small LBEs². In order to qualify as a small business, a firm’s gross receipts (averaged over three years) must not exceed the following thresholds for the respective classifications:

Industry	OCII SBE Size Standard
Construction Contractors	\$20,000,000
Specialty Construction Contractors	\$14,000,000
Suppliers (goods/materials/ equipment and general services)	\$10,000,000
Professional Services	\$2,500,000
Trucking	\$3,500,000

OCII’s SBE program is designed to encourage SBE participation by requiring developers, general contractors and their subcontractors to perform extensive good faith efforts to include SBEs in

² OCII’s size standard for specialty construction contractors deviates from the City and County of San Francisco’s (City) Local Business Enterprise (LBE) Program. The City caps a Small LBE at \$10 million while OCII has a threshold of \$14 million. The threshold of \$14 million was adopted to ensure continuity since OCII had an overall cap of \$14 million for all construction classifications prior to the amendment in July 2015.

OCII-assisted contracts or agreements, and any subsequent agreements between the developer and its contractors or consultants. Good faith efforts include the following elements prescribed in OCII's SBE Policy:

GOOD FAITH EFFORT	DESCRIPTION
1. Contract Size	Unbundling or dividing contracts in order to encourage and facilitate SBE participation, including scopes that a contractor normally self-performs.
2. Advertise	Advertise for a minimum of 30 days, allowing SBEs sufficient time to respond to requests for bids or proposals.
3. SBE Lists	Outreach to SBE lists, including LBEs.
4. Public Solicitation, Outreach and Assistance	Issue solicitations, follow up with SBEs and SBE related associations, provide technical assistance to SBEs, and provide SBEs with plans.
5. Meetings	Convene pre-bid/pre-solicitation meetings to answer questions. Also, to encourage larger firms to meet and greet in hopes of establishing contracting relationships with SBEs in attendance.
6. Insurance and Bonding	Offer assistance with bonding, including eliminating the need for performance and payments bonds through an owner controlled insurance program (OCIP) on the part of a developer, or contractor controlled insurance program (CCIP) or subguard.
7. Focused Meetings	When deficiencies are noted, convene meetings for SBEs focusing on opportunities for particular industries.
8. Monitoring	Contractors will track information related to SBE and non-SBE proposals/bids that were received and provide reasons for any rejections as applicable. Compliance staff also reviews the bids to ensure SBEs are awarded contracts if competitive bids were submitted.

OCII staff works closely with developers and contractors in their contracting efforts. Among other activities, staff meets with developers and contractors to walk through OCII's contracting process and good faith efforts at the onset of a project; reviews solicitation documents and advertisements prior to release; assists with the release and publication of solicitations; reviews scopes of work and questions and challenges a contractor's unbundling efforts; recommends specific scopes for unbundling, when practicable; attends pre-bid and pre-solicitation meetings; and attends interviews, as applicable. In addition, OCII staff reviews proposal responses and bid summaries to verify SBE eligibility; ensures first consideration has been given to Project Area and San Francisco-based businesses; reviews and approves teaming arrangements, when proposed; and suggests further solicitation efforts or teaming arrangements when goals are not met. In determining whether good faith efforts have been made, OCII staff assesses whether a contractor's efforts were appropriate, sufficient, and of the quality, quantity, and intensity that

should reasonably be expected; whether negotiations were conducted in good faith, such as offering opportunities for a partial scope and not rejecting outright a bid for partial work; whether a contractor is open to OCII suggestions for further efforts; and whether a contractor has undertaken efforts not prescribed by the SBE Policy, such as voluntarily creating SBE set-aside contracts, among others. In summary, staff attempts to look beyond pro forma arrangements to ensure a developer or contractor's efforts are sincere and not merely going through motions.

Pursuant to the OCII SBE Policy, the agency's overall goal of 50% may be adjusted downward on a contract-by-contract basis depending on the availability of SBEs to perform the requested work. These adjustments may be warranted to account for a specific circumstance (such as the lack of available SBE firms to perform a particular trade) and follow, to a large degree, the industry concept of establishing contract-specific participation goals based on the number of firms ready, willing, and able to perform. As in prior years, however, OCII staff did not make any adjustments to the overall goal during this reporting period but does consider the availability of SBEs for a particular trade or type of contract in evaluating a contractor's good faith efforts to achieve the 50% goal. The overall SBE goal of 50% continues to be conveyed to developers and contractors to remain ambitious and encouraged developers and contractors to consider and modify, to the greatest extent possible, scopes of work to allow SBEs opportunities to team with non-SBEs to form joint ventures or associations in an effort to meet the goal. Although OCII has not lowered the 50% goal for certain trades, downward adjustments may be warranted in the future to address limitations of small business capacity on large construction projects. To inform this decision, OCII is undertaking efforts to conduct a small business availability and capacity study to analyze whether the next large tower project, which is anticipated to be Transbay Block 4, warrants adjustments to the SBE goal or whether there are mitigating factors that could be employed, such as setting aside subcontracts exclusively for small business competition.

For this report, OCII staff looked at projects and contracts that were reviewed and approved by the Commission, or awarded by developers and their contractors between the period of January 1 through June 30, 2019. OCII staff utilized contract award information gathered from developers, contractors, and information from OCII's web-based reporting tool (LCPTracker, Inc.). Information was confirmed with the developers and contractors, and updated where applicable. Payment information is gathered from close-out reports when a project is complete.

During this reporting period, eight contracts valued at more than \$129 million were awarded for design and construction services. These contracts support a variety of projects, ranging from commercial development, stand-alone affordable housing, to public infrastructure projects. Under the SBE Policy, joint ventures and associations that include significant SBE participation (i.e., more than 35% of the endeavor) are given full SBE credits toward meeting the SBE goal. For the past six months, over \$60 million were credited to SBEs, representing almost 47% of the total value of contracts. SBE awards on construction contracts were exceedingly good during this reporting period because several SBEs were able to compete as prime contractors and won their bids. Moreover, with the inclusion of minority- and women-owned business enterprise (M/WBE) participation (including a few M/WBEs that exceed OCII's size standards), total small and M/WBE participation exceeded \$70 million or 54%. The following Table 2 provides a summary of this period's performance.

Table 2 - Summary of Contracts Awarded January – June 2019

Project Type	# of Projects	Total (Millions)	SBE Credit \$ (Millions)	SBE Credit %	TOTAL S/M/WBE \$ (Millions)	S/M/WBE % of Total
Infrastructure (construction and professional services)	4	\$32.76	\$31.62	96.5%	\$40.85	124.7%
Standalone Affordable Housing - OCII funded (construction)	1	\$82.78	\$21.48	26.0%	\$21.48	26.0%
Market Rate/Inclusionary Housing (professional design)	2	\$14.05	\$7.48	53.2%	\$7.61	54.2%
Miscellaneous (construction)	1	\$0.21	\$0.21	100.0%	\$0.21	100.0%
TOTAL	8	\$129.80	\$60.79	46.8%	\$70.15	54.0%

The Construction and Supplies category continues to aggregate all construction activities (including construction materials procurement). The ability to break out supplier information in construction contracts remain difficult because construction bids incorporate suppliers and materials into the basic contract amount. Nonetheless, OCII encourages contractors to report on SBE supplier participation as a means of boosting their efforts to meet the SBE goals.

On an accumulated running total basis since 2014 (i.e., from each project's inception to June 30, 2019, inclusive of completed projects), the overall SBE credit on all OCII-assisted contracts is 30.2%, which is an improvement of 0.5% from the prior reporting period. Notably, contracts to SBEs for professional services remain well above OCII's goal of 50%. The percentage figure for Construction and Supplies showed an improvement of 0.5% with overall SBE participation at 28.2%. The accumulated totals and changes from prior period are shown in Table 3 below.

Table 3 - Accumulated Total and Percentages

<i>Summary</i>	SBE Dollars Credited Towards Goal (in Millions)	Total Dollars (in Millions)	% of Total	Change from Prior Report
Professional Services	\$168.4	\$275.2	61.2%	0.0%
Construction and Supplies	\$1,176.1	\$4,175.1	28.2%	0.5%
Total	\$1,344.5	\$4,450.3	30.2%	0.5%

At the request of the Commission, OCII staff tracks actual dollars paid to SBEs in addition to award information. Collection of payment information is gathered on completed contracts. Staff collects data from close-out reports and affordable housing payment applications where OCII has approval authority. Mission Bay South Block 6E was fully closed during this past six months with several projects in the close-out stage. Actual SBE participation on the MBS 6E project was higher than originally anticipated as shown in Table 4 below.

Table 4 – SBE Participation on Project Closed January-June 2019

Project	Awards and Commitments (Dollars in Millions)			Actual Payments (Dollars in Millions)	
	Total \$	SBE \$	SBE %	SBE \$	SBE %
Mission Bay South Block 6E	69,334,202	35,734,966	51.5%	37,668,216	55.4%

Furthermore, at the request of the Commission, OCII staff gathers minority and women ownership data on the make-up of SBE firms participating in OCII-assisted contracts. OCII staff gathers data from the General Services Agency's Contract Monitoring Division and several publicly available databases, including the California Unified Certification Program database of DBEs (disadvantaged business enterprises), the California Public Utilities Commission Supplier Clearinghouse of W/MBEs (women and minority owned firms), the U.S. General Services Administration (GSA) System for Award Management (SAM.gov) and the U.S. Small Business Administration (SBA) Dynamic Small Business Search database (http://dsbs.sba.gov/dsbs/search/dsp_dsbs.cfm). Notably, the available information on gender and/or ethnicity is incomplete and may be partially unreliable because some ethnic and gender information is self-reported and unverified. In addition, the ethnic and gender data are presented for firms where such data is publically available and have not been screened for economic disadvantaged status meeting OCII SBE size standards. Nevertheless, the information gathered provides an approximate overview of minority and gender data for informational purposes. During the past six months, women- and minority-owned business enterprises (both male and female owned MBEs) were awarded 48.6% of the total value of professional services contracts and 26.8% of construction contracts (see Table 5).

Table 5 - Awards and Commitments by Minority and Gender Status

January-June 2019 Summary	MBE \$ (Mil)	WMBE \$ (Mil)	WBE \$ (Mil)	Total M/WBE \$ (Mil)	MBE %	WMBE %	WBE %	TOTAL M/WBE %
Professional Services	\$3.3	\$0.2	\$3.9	\$7.5	21.7%	1.6%	25.4%	48.6%
Construction and Supplies	\$15.0	\$15.2	\$0.5	\$30.6	13.1%	13.3%	0.4%	26.8%
Total	\$18.3	\$15.4	\$4.4	\$38.2	14.1%	11.9%	3.4%	29.4%

Please refer to Attachments A-1 and A-2 for individual project details for January through June 2019 and an accumulated total, respectively. A listing of vendors for the January through June period is available upon request.

Construction Workforce

The former Redevelopment Agency had established a practice of implementing, on a contract-by-contract basis, a local workforce requirement on construction projects which dates back numerous years prior to the City’s adoption of its local hiring policy for construction. OCII continued this local workforce practice, which is aggressive and unique in that it establishes a local hiring goal of 50 percent, with First Consideration for Project Area residents, and requires contractors to adhere to State prevailing wage requirements. OCII monitors workforce compliance through a web-based monitoring and reporting system, LCPtracker, Inc. Contractors and subcontractors are required to submit certified payroll reports through this system which tracks, by project and trade, each hour worked by a contractor’s or subcontractor’s employees. The system also tracks employee information such as residence and, in most cases, ethnic and gender data (as voluntarily provided by the employer). In addition, OCII utilizes the San Francisco Office of Economic and Workforce Development (“OEWD”) through its CityBuild division to provide day-to-day construction workforce compliance services. On July 16, 2019, the Successor Agency Commission approved an agreement allowing OCII to continue to rely on these OEWD services. CityBuild implements the program by working with resident workers on training, referrals, and placements, and with general contractors and subcontractors on worker needs, requests for workers, referrals, and compliance. In addition, OCII staff meets monthly with CityBuild to discuss and assess progress of OCII’s workforce program, and meets monthly with CityBuild and general contractors in the Hunters Point Shipyard project area to assess progress specifically on the hiring of Bayview Hunters Point residents.

In implementing the day-to-day workforce program, CityBuild undertakes the following enforcements measures to ensure contractor compliance with OCII’s workforce program.

COMPLIANCE MEASURES	DESCRIPTION
1. Workforce Kick-Off Meeting	OCII and CityBuild holds a workforce kick-off meeting with all Developers and General Contractor prior to the start of construction to discuss workforce program requirements, including worker referral and hiring processes. Primary points of contact for the Developer and General Contractor are identified for all workforce compliance related issues.
2. Workforce Projection Forms	All contractors and subcontractors submit Contractor Information Sheets and workforce projection forms to the assigned CityBuild compliance officer within twenty-four (24) hours prior to the preconstruction meeting. The form contains the contractors’ scope of work, construction trades expected to be utilized, union information, and workforce projections. This form is used by CityBuild to anticipate the timing of worker needs and allows CityBuild to make appropriate preparations.

COMPLIANCE MEASURES	DESCRIPTION
3. Preconstruction Meetings	<p>Prior to the start of work, all Subcontractors meet with CityBuild to discuss the construction workforce requirements. The General Contractor coordinates and attends the preconstruction meetings with the assigned CityBuild compliance officer, CityBuild employment liaison, and all subcontractors within thirty (30) days prior to the commencement of construction (for the respective group of contractors). In addition to discussing the hiring goals, CityBuild goes over each subcontractors' workforce projections to determine potential local hiring opportunities, the local worker referral process, certified payroll reporting, and explore any anticipated issues in complying with the workforce policy.</p>
4. Local Worker Request Forms and Referral Process	<p>When a contractor/subcontractor increases its workforce on the job site they submit an executed local construction worker request form designated as a "Form 3" to the assigned CityBuild employment liaison and copy the assigned compliance officer as well as the General Contractor. The employment liaison has at least 72 hours advance notice of the local hire opportunity to conduct a search of a qualified local resident. The Form 3 indicates the following: the number of workers needed (apprentice or journeyman), duration needed, required skills, trades, union information, start date, description of scope of work, project name, jobsite location, and contractor contact information, among others. All Form 3s are logged in CityBuild's records. CityBuild monitors the increase of a contractor's workforce on the project via certified payroll reports submitted to LCPtracker (online reporting system), job site visits and contractor meetings.</p> <p>CityBuild utilizes its internal employment networking lists as well as confer with CBOs to identify and refer qualified local worker residents. Contractors notify CityBuild of all hires of local referrals. If no local referrals are available, contractors may hire a number of workers requested from CityBuild, using its own recruiting methods, giving first consideration to project area residents and then San Francisco residents.</p>
5. Certified Payroll Reports	<p>Each contractor submits to OCII a certified payroll report (CPR) for the preceding workweek on each of its employees. Contractors are required to report certified payroll utilizing the online reporting system, LCPtracker. CPR records contain the following information: name, address, gender, ethnicity, Department of Industrial Relations (DIR) approved job classification, daily and weekly number of hours worked, hourly wage rates, and fringes, among others.</p>

COMPLIANCE MEASURES	DESCRIPTION
	CityBuild monitors payroll submissions for deficiency and gathers missing payroll reports when delinquent.
6. Job Site Visits	CityBuild conducts job site visits and meetings to verify status of construction, confirm local workforce participation, identify current contractors on site, meet with the general contractor, speak with local referrals, photo documentation, and make determinations regarding compliance and further local hiring opportunities.
7. Workforce Compliance Reports	The assigned CityBuild workforce compliance officer generates monthly workforce compliance reports to the General Contractor, Developer, and OCII utilizing CPR data submitted in LCP Tracker and internal records. The report contains data points such as total project work hours, local hours, local hiring percentage, apprentice hours, minority hours by each subcontractor and worker trade. CityBuild also tracks and reports on the number of times contractors have outreached for local worker referrals as well as placements and/or sponsorships of local workers. These records are maintained to evidence hiring efforts.
8. Monitoring and Progress Meetings	<p>If there are compliance issues, the General Contractor and Developer are notified and the Contractor or Subcontractor are required to provide documentation of its efforts to comply with the workforce policy. The Developer and/or General Contractor are required maintain for the duration of the term a current file of each project area resident or local hire referral from CityBuild and what action was taken with respect to each individual.</p> <p>CityBuild meets with non-compliant or deficient Contractors to identify areas of improvement and discuss corrective action measures including hiring additional local construction workers and/or sponsoring apprentices to the trade. When necessary, CityBuild holds Show-Cause meetings in conjunction with OCII to meet with the Developer, General Contractor and non-compliant Contractor to discuss an action plan to remedy local hire issues.</p>

For this report, OCII staff extracted data from LCPtracker and separately identified and reported those work hours performed by San Francisco residents, and those performed by individuals residing in the ZIP codes: 94124, 94107, and 94134 (“BVHP” area). In addition, data on minority and women workers is also gathered for informational purposes.

During this past six months from January 1 through June 30, 2019, contractors logged nearly 2.6 million work hours, of which 354,925 hours (or 13.7% of the total) were performed by San

Francisco residents. Although this is a decrease from 15.2% reported in the last report, this nevertheless represents 1,155 San Francisco residents who worked on OCII-administered project, which is an increase from 1,096 from the prior reporting period. The percentage also reflects the continuing challenge of a constrained labor market within a booming construction industry in San Francisco. (See Table 6.)

Table 6 - Construction Workforce Hours by Project Area (January-June 2019)

Construction Workforce January-June 2019	Hunters Point Shipyard	Mission Bay	Transbay	Other*	TOTAL
Local Hours	7,583	231,130	106,389	9,823	354,925
TOTAL Hours	39,548	1,655,168	832,006	62,812	2,589,534
Local %	19.2%	14.0%	12.8%	15.6%	13.7%

* 706 Mission

Notably, on smaller projects (such as many of OCII’s affordable housing projects comprised of wood frame construction) local labor participation is higher at 23.7% than large Type 1 construction (such as Transbay high-rise towers and commercial mixed-use projects), which has an overall local participation rate of 13%. The reason for this is dependent on the type of trades and number of hours from the trades that are required to construct a project. On a smaller wood frame residential project, for example, a majority of the work is needed from carpenters and laborers, and these trades often allow CityBuild to place local workers in harmony with union dispatch protocols (i.e., CityBuild is able to place local workers onto a project based on an employer’s name call privileges with its union). On the other hand, large Type 1 projects, such as high-rise towers require not only laborers and carpenters, but also significant amount of hours from trades such as operating engineers, iron workers, and glazers, among others, for deep foundations, structural steel frames, and glass curtain walls that do not afford CityBuild the same flexibility to place local workers. These trades restrict placement of workers onto a project in accordance with strict union dispatch protocols (i.e., first-in/first-out off an out-of-work call list), regardless of worker residency. Furthermore, the availability of workers through CityBuild are lower for the list trades noted above which is another factor in the decrease in the local percentage.

For all projects currently active, approximately 12.2 million work hours have been logged on an accumulated basis, i.e., since each project’s inception until June 30, 2019. Of this amount, over 2 million hours (or 16.5 percent) were performed by San Francisco residents. Table 7 provides accumulated work hour data as of June 30, 2019.

Table 7 - Total Construction Workforce Hours April 2014 to June 2019

All Active Projects	Bayview Hunters Point	Hunters Point Shipyard	Mission Bay	Transbay	Other	TOTAL
Local Hours	32,091	284,176	1,094,097	545,204	55,939	2,011,508
TOTAL Hours	155,534	1,017,463	6,690,495	3,972,460	325,131	12,161,083
Local %	20.6%	27.9%	16.4%	13.7%	17.2%	16.5%

On average, San Francisco workers performed 16% more hours on OCII-assisted projects than non-San Francisco workers, reflecting the beneficial impact of OCII’s Construction Workforce program on San Francisco residents. Current industry dynamics and demands on construction labor, however, continue to adversely affect our contractors’ ability to meet OCII’s aspirational goal. In fact, demand for construction labor not only remains high but also is higher than the prior year, as evidenced by an increase of over 1 million hours worked in 2019 as compared to 2018 (which in itself was already a busy year), reflecting a 24% increase in the number of construction hours performed on OCII projects. Although local work hours did not increase at a proportionate rate, it nevertheless increased by 7%, translating to an additional 51,350 hours performed by San Francisco residents. (See Table 8.)

Table 8 - Construction Workforce Comparison FY2019 and FY2018

Fiscal Year Comparison	FY2019 (7/1/18-6/30/19)	FY2018 (7/1/17-6/30/18)	Annual Increase in Hours	% Annual Increase
Local Hours	781,270	729,920	+ 51,350	+ 7%
Total Hours	5,331,178	4,274,807	+ 1,056,371	+ 24%

To address the inordinate amount of construction work occurring in the City, CityBuild continues to expand their Academy Program to address the demand. It performs wide-ranging outreach to attract potential students and works with private industry, the San Francisco Unified School District, and an extensive network of community-based organizations to expand recruitment and training efforts. In May 2019, CityBuild held its Academy Cycle 30 graduation and graduated 36 local resident trainees, all of whom were hired prior to their official date of graduation. In addition to construction crafts, CityBuild graduated 15 local residents under its Construction Administration and Professional Services Academy (CAPSA) to broaden assistance to local residents who may not be necessarily interested in construction work, but can enter into a career path in construction administration and management. Additionally, CityBuild collaborates with HopeSF to create workforce-training opportunities for San Francisco public housing residents and is in its third year of working with Gleneagle Golf Course for its laborer pre-apprenticeship program. In August 2018, the Golden State Warriors, Mortenson|Clark JV, and JP Morgan Chase sponsored the third round of Chase Center Training, a construction curriculum conducted by CityBuild and taught by industry partners, and trained 30 workers for construction jobs on not only the Chase Center arena but also other City and OCII-administered projects. At the time, CityBuild had been successful in working with 22 contractors on the Chase Center project to have them sponsor 85 local residents into various trade unions. Since then, an additional 21 local residents have been sponsored, for a total of 106 sponsorships. These sponsorships are significant because they allow San Francisco residents to build a career in construction.

Please refer to Attachments B-1 and B-2 for individual project details for January through June 2019 and on an accumulated basis, respectively. Attachment B-3 shows the ethnic and gender breakdown of workers by hour performed on projects during the January through June 2019 reporting period.

(Originated by Raymond Lee, Contract Compliance Supervisor)



Nadia Sesay
Executive Director

- Attachment A-1: January–June 2019 SBE Dollars by Project Summary Report
- Attachment A-2: Accumulated SBE Dollars by Project Summary Report
- Attachment B-1: January–June 2019 Work Force Summary Report
- Attachment B-2: Accumulated Work Force Summary Report
- Attachment B-3: January–June 2019 Work Force Report by Ethnicity and Gender

Semi-Annual OCII SBE Dollars by Project Summary (Contracts awarded between 1/1/19-6/30/19)

Project Area Project	Project Type	Housing Type	Sponsor	General Contractor	Units		Status	Completion Date	Amount	Figures are based on SBE Credits					SBE Participation
					Total	Affordable				SBE Goal Credit	SF-SBE	Informational Purposes Only			
										MBE	WMBE	WBE			
Project Status: In Construction															
Hunters Point Shipyard/ Candlestick Point															
HPSY II/CP: Alice Griffith Interim Access Improvements, Abatement and Demolition (Construction and supplies)	Miscellaneous	n/a	FivePoint	Hoseley Construction	n/a	n/a	In Construction	2019	208,911	208,911 100.0%	155,632 74.5%	0 0.0%	0 0.0%	53,279 25.5%	208,911 100.0%
Subtotal									208,911	208,911 100.0%	155,632 74.5%	0 0.0%	0 0.0%	53,279 25.5%	208,911 100.0%
Summary for Project Area = Hunters Point Shipyard/ Candlestick Point									208,911	208,911 100.0%	155,632 74.5%	0 0.0%	0 0.0%	53,279 25.5%	208,911 100.0%
Mission Bay															
Mission Bay Block 12 Mid Block Walkway Improvement (Construction and supplies)	Infrastructure	n/a	Mission Bay Development Group	Hoseley Corporation	n/a	n/a	In Construction	2019	825,870	825,870 100.0%	825,870 100.0%	0 0.0%	0 0.0%	0 0.0%	825,870 100.0%
Mission Bay South Bayfront Park P22 (Construction and supplies)	Infrastructure	n/a	Mission Bay Development Group	Azul Works	n/a	n/a	In Construction	late 2019	14,240,470	13,451,948 94.5%	13,389,718 94.0%	4,222,250 29.6%	9,224,248 64.8%	0 0.0%	13,451,948 94.5%
Subtotal									15,066,340	14,277,817 94.8%	14,215,587 94.4%	4,222,250 28.0%	9,224,248 61.2%	0 0.0%	14,277,817 94.8%
Mission Bay South Block 6W (Construction and supplies)	Stand Alone Affordable Housing	Rental - Very Low Income	Mercy Housing California	Cahill Contractors	152	151	In Construction	2020	82,777,964	21,483,474 26.0%	13,455,415 16.3%	6,997,890 8.5%	5,982,098 7.2%	415,090 0.5%	21,483,474 26.0%
Subtotal									82,777,964	21,483,474 26.0%	13,455,415 16.3%	6,997,890 8.5%	5,982,098 7.2%	415,090 0.5%	21,483,474 26.0%
Summary for Project Area = Mission Bay									97,844,304	35,761,291 36.5%	27,671,002 28.3%	11,220,140 11.5%	15,206,346 15.5%	415,090 0.4%	35,761,291 36.5%
Transbay															
Transbay Folsom Streetscape Improvements (Construction and supplies)	Infrastructure	n/a	OCII/SFPW	Mitchell Engineering	n/a	n/a	In Construction	Oct 2020	16,301,589	16,301,589 100.0%	16,301,589 100.0%	3,751,159 23.0%	0 0.0%	0 0.0%	16,301,589 100.0%
Subtotal									16,301,589	16,301,589 100.0%	16,301,589 100.0%	3,751,159 23.0%	0 0.0%	0 0.0%	16,301,589 100.0%
Summary for Project Area = Transbay									16,301,589	16,301,589 100.0%	16,301,589 100.0%	3,751,159 23.0%	0 0.0%	0 0.0%	16,301,589 100.0%
TOTAL FOR IN CONSTRUCTION PROJECTS									114,354,804	52,271,791 45.7%	44,128,223 38.6%	14,971,299 13.1%	15,206,346 13.3%	468,369 0.4%	52,271,791 45.7%
Project Status: In Design															
Bayview Hunters Point															
Hunters View Phase 3 Infrastructure Consultants (Professional Consulting)	Infrastructure	n/a	Hunters View Associates, LP c/o John Stewart Company	n/a	n/a	n/a	In Design		1,391,725	1,041,725 74.9%	479,654 34.5%	281,654 20.2%	150,000 10.8%	39,000 2.8%	1,010,525 72.6%
Subtotal									1,391,725	1,041,725 74.9%	479,654 34.5%	281,654 20.2%	150,000 10.8%	39,000 2.8%	1,010,525 72.6%
Summary for Project Area = Bayview Hunters Point									1,391,725	1,041,725 74.9%	479,654 34.5%	281,654 20.2%	150,000 10.8%	39,000 2.8%	1,010,525 72.6%

Note: SF-SBE, MBE, WMBE, and WBE figures are based on SBE Credits; SBE Participation are actuals

Project Area	Project	Project Type	Housing Type	Sponsor	General Contractor	Units		Status	Completion Date	Amount	Figures are based on SBE Credits					SBE Participation
						Total	Affordable				SBE Goal Credit	SF-SBE	Informational Purposes Only			
											MBE	WMBE	WBE			
Hunters Point Shipyard/ Candlestick Point																
	HPSY Phase I: Block 52 (Professional Consulting)	Market Rate/Inclusionary Housing	Homeownership	Lennar	TBD	70	7	In Design	2019	7,149,264	4,137,371 57.9%	3,851,719 53.9%	183,000 2.6%	90,480 1.3%	3,755,209 52.5%	4,137,371 57.9%
	Subtotal									7,149,264	4,137,371 57.9%	3,851,719 53.9%	183,000 2.6%	90,480 1.3%	3,755,209 52.5%	4,137,371 57.9%
	HPSY II/CP: Candlestick Point North 11A (Professional Consulting)	Market Rate/Inclusionary Housing	Homeownership	FivePoint	TBD	422	21	In Design	2022	6,899,263	3,342,623 48.4%	3,280,123 47.5%	2,884,283 41.8%	0 0.0%	126,000 1.8%	1,444,178 20.9%
	Subtotal									6,899,263	3,342,623 48.4%	3,280,123 47.5%	2,884,283 41.8%	0 0.0%	126,000 1.8%	1,444,178 20.9%
Summary for Project Area = Hunters Point Shipyard/ Candlestick Point										14,048,527	7,479,994 53.2%	7,131,842 50.8%	3,067,283 21.8%	90,480 0.6%	3,881,209 27.6%	5,581,549 39.7%
TOTAL FOR IN DESIGN PROJECTS										15,440,252	8,521,719 55.2%	7,611,496 49.3%	3,348,937 21.7%	240,480 1.6%	3,920,209 25.4%	6,592,074 42.7%
<i>*Please note: figures denoted with an asterisk indicate future additional SBE subcontract awards.</i>																
Professional Consulting Sub-total										15,440,252	8,521,719 55.2%	7,611,496 49.3%	3,348,937 21.7%	240,480 1.6%	3,920,209 25.4%	6,592,074 42.7%
Construction Sub-total										114,354,804	52,271,791 45.7%	44,128,223 38.6%	14,971,299 13.1%	15,206,346 13.3%	468,369 0.4%	52,271,791 45.7%
GRAND TOTAL (subject to rounding differences)										129,795,055	60,793,510 46.8%	51,739,719 39.9%	18,320,235 14.1%	15,446,826 11.9%	4,388,578 3.4%	58,863,865 45.4%

OCII SBE Dollars by Project Summary (Status of All Active Projects as of June 30, 2019)

Project Area Project	Project Type	Housing Type	Sponsor	General Contractor	Units		Status	Completion Date	Amount	Figures are based on SBE Credits					SBE Participation
					Total	Affordable				SBE Goal Credit	SF-SBE	Informational Purposes Only			
										MBE	WMBE	WBE			
Project Status: In Construction															
Bayview Hunters Point															
Hunters View Phase 2 - Block 10 (Construction and Supplies)	Stand Alone Affordable Housing	Rental - Very Low Income HOPE SF	John Stewart Co., Devine & Gong, Inc., & Ridge Point Non Profit Housing Corp	Nibbi/Cahill JV	72	71	In Closeout	2019	32,287,975	15,243,596 47.2%	6,348,964 19.7%	5,718,277 17.7%	235,725 0.7%	105,860 0.3%	13,908,040 43.1%
Hunters View Phase 2 (Blocks 7, 10, & 11) (Professional Consulting)	Stand Alone Affordable Housing	Rental - Very Low Income HOPE SF	John Stewart Co., Devine & Gong, Inc., & Ridge Point Non Profit Housing Corp	Nibbi/Cahill JV	179	178	In Closeout	2017-2019	4,086,255	2,542,829 62.2%	2,207,713 54.0%	291,211 7.1%	87,013 2.1%	1,291,200 31.6%	1,538,684 37.7%
Subtotal									36,374,230	17,786,425 48.9%	8,556,677 23.5%	6,009,488 16.5%	322,738 0.9%	1,397,060 3.8%	15,446,724 42.5%
Summary for Project Area = Bayview Hunters Point									36,374,230	17,786,425 48.9%	8,556,677 23.5%	6,009,488 16.5%	322,738 0.9%	1,397,060 3.8%	15,446,724 42.5%
Hunters Point Shipyard/ Candlestick Point															
HPSY II/CP: Alice Griffith Interim Access Improvements, Abatement and Demolition (Construction and supplies)	Miscellaneous	n/a	FivePoint	Hoseley Construction	n/a	n/a	In Construction	2019	208,911	208,911 100.0%	155,632 74.5%	0 0.0%	0 0.0%	53,279 25.5%	208,911 100.0%
HPSY II/CP: Artists Parcel Mass Grading, Demo & Phase II Utilities (Construction and supplies)	Infrastructure	n/a	FivePoint	Granite Construction	n/a	n/a	On Hold	On Hold	3,660,821	1,729,000 47.2%	1,729,000 47.2%	95,000 2.6%	0 0.0%	0 0.0%	1,729,000 47.2%
HPSY II/CP: CP-01 Infrastructure Improvements Project & Automated Waste Collection System (AWCS) (Construction and supplies)	Infrastructure	n/a	FivePoint	Candlestick Contractors JV	n/a	n/a	On Hold	On Hold	13,882,752	13,782,752 99.3%	13,782,752 99.3%	10,892,752 78.5%	0 0.0%	2,810,000 20.2%	9,643,626 69.5%
HPSY II/CP: CP-02, 03, 04 Demolition, Mass Grading, and Surcharge (Construction and supplies)	Infrastructure	n/a	FivePoint	DeSilva Gates Construction	n/a	n/a	On Hold	On Hold	13,740,500	5,846,000 42.5%	5,723,600 41.7%	0 0.0%	0 0.0%	20,000 0.1%	5,846,000 42.5%
HPSY II/CP: CP-02, 03, 04 Master Horizontal Infrastructure Project (Construction and supplies)	Infrastructure	n/a	FivePoint	DeSilva Gates Construction	n/a	n/a	On Hold	On Hold	13,765,432	13,765,432 100.0%	4,845,432 35.2%	13,675 0.1%	0 0.0%	0 0.0%	13,765,432 100.0%
HPSY Phase 1: The Storehouse Plaza (Construction and Supplies)	Miscellaneous	n/a	FivePoint	Azul Works Inc	n/a	n/a	In Construction	2019	235,000	235,000 100.0%	235,000 100.0%	0 0.0%	235,000 100.0%	0 0.0%	235,000 100.0%
HPSY Phase I: Pocket Parks 9-14 (Construction and Supplies)	Infrastructure	n/a	Lennar	Minerva Construction	n/a	n/a	In Construction	end 2019	1,641,000	1,641,000 100.0%	1,641,000 100.0%	0 0.0%	0 0.0%	0 0.0%	1,641,000 100.0%
Subtotal									47,134,416	37,208,095 78.9%	28,112,416 59.6%	11,001,427 23.3%	235,000 0.5%	2,883,279 6.1%	33,068,969 70.2%
HPSY II/CP: Artist Building (Professional Consulting)	Commercial Building Construction	n/a	FivePoint	BCCI Construction Company	n/a	n/a	On Hold	On Hold	1,091,352	324,953 29.8%	282,553 25.9%	110,000 10.1%	172,553 15.8%	0 0.0%	246,628 22.6%
HPSY II/CP: Artist Replacement Space Building (Construction and Supplies)	Commercial Building Construction	n/a	FivePoint	BCCI Construction Company	n/a	n/a	On Hold	On Hold	12,279,933	5,751,472 46.8%	147,942 1.2%	999,345 8.1%	50,750 0.4%	0 0.0%	5,751,472 46.8%
Subtotal									13,371,285	6,076,425 45.4%	430,495 3.2%	1,109,345 8.3%	223,303 1.7%	0 0.0%	5,998,100 44.9%

Note: SF-SBE, MBE, WMBE, and WBE figures are based on SBE Credits; SBE Participation are actuals

Project Area	Project	Project Type	Housing Type	Sponsor	General Contractor	Units		Status	Completion Date	Amount	Figures are based on SBE Credits					SBE Participation
						Total	Affordable				SBE Goal Credit	SF-SBE	Informational Purposes Only			
											MBE	WMBE	WBE			
Mission Bay Blocks 29-32 and Blocks 33-34 Public Improvements: Scope 3 (Mariposa St) (Construction and supplies)		Infrastructure	n/a	Mission Bay Development Group	NTK Construction, Inc.	n/a	n/a	In Construction	2019	9,379,514	9,379,514 100.0%	8,247,364 87.9%	8,631,264 92.0%	0 0.0%	690,250 7.4%	4,584,630 48.9%
Mission Bay Blocks 29-32 and Blocks 33-34 Public Improvements: Scope 4 (Illinois Street) (Construction and Supplies)		Infrastructure	n/a	Mission Bay Development Group	A & B Construction	n/a	n/a	In Construction	2019	4,168,046	1,505,524 36.1%	1,505,524 36.1%	1,505,524 36.1%	0 0.0%	0 0.0%	1,505,524 36.1%
Mission Bay Blocks 29-32 Public Improvements: Scope 5 (16 and South Streets and Hardscape) (Construction and Supplies)		Infrastructure	n/a	Mission Bay Development Group	NTK Construction, Inc.	n/a	n/a	In Construction	2019	13,687,507	5,624,943 41.1%	2,887,915 21.1%	10,850,479 79.3%	0 0.0%	925,066 6.8%	5,624,943 41.1%
Mission Bay Blocks 33-34 Public Improvements (Construction and supplies)		Infrastructure	n/a	Mission Bay Development Group	NTK Construction Inc.	n/a	n/a	In Construction	2019	6,418,540	6,418,540 100.0%	6,418,540 100.0%	6,268,540 97.7%	0 0.0%	150,000 2.3%	2,343,989 36.5%
Mission Bay South Bayfront Park P22 (Professional Consulting)		Infrastructure	n/a	Mission Bay Development Group	Azul Works	n/a	n/a	In Construction	late 2019	489,585	342,571 70.0%	342,571 70.0%	144,000 29.4%	1,872 0.4%	25,814 5.3%	342,571 70.0%
Mission Bay South Bayfront Park P22 (Construction and supplies)		Infrastructure	n/a	Mission Bay Development Group	Azul Works	n/a	n/a	In Construction	late 2019	14,240,470	13,451,948 94.5%	13,389,718 94.0%	4,222,250 29.6%	9,224,248 64.8%	0 0.0%	13,451,948 94.5%
Subtotal										63,899,567	46,211,050 72.3%	41,765,686 65.4%	39,549,419 61.9%	9,226,120 14.4%	2,023,330 3.2%	37,341,615 58.4%
Mission Bay Block 1 Residential (Professional Consulting)		Market Rate Housing	Condominiums	Strada	Lendlease	350	0	In Closeout	2019	6,076,156	3,204,357 52.7%	3,003,057 49.4%	1,683,000 27.7%	530,000 8.7%	438,185 7.2%	2,081,788 34.3%
Mission Bay Block 1 Residential (Construction and supplies)		Market Rate Housing	Condominiums	Strada	Lendlease	350	0	In Closeout	2019	169,085,267	35,001,477 20.7%	17,072,631 10.1%	22,014,496 13.0%	1,512,167 0.9%	2,833,160 1.7%	35,001,477 20.7%
Subtotal										175,161,423	38,205,834 21.8%	20,075,688 11.5%	23,697,496 13.5%	2,042,167 1.2%	3,271,345 1.9%	37,083,264 21.2%
Mission Bay Block 1 SOMA Hotel (Professional Consulting)		Commercial Hotel	Hotel	SOMA Hotel	Hathaway Dinwiddie Construction Company	n/a	n/a	In Construction	2020	3,567,715	1,988,715 55.7%	1,988,715 55.7%	730,600 20.5%	458,250 12.8%	518,705 14.5%	1,523,829 42.7%
Mission Bay Block 1 SOMA Hotel (Construction and Supplies)		Commercial Hotel	Hotel	SOMA Hotel	Hathaway Dinwiddie Construction Company	n/a	n/a	In Construction	2020	101,674,795	6,438,925 6.3%	1,110,985 1.1%	2,809,653 2.8%	857,395 0.8%	13,580,190 13.4%	6,438,925 6.3%
Subtotal										105,242,510	8,427,640 8.0%	3,099,700 2.9%	3,540,253 3.4%	1,315,645 1.3%	14,098,895 13.4%	7,962,754 7.6%
Mission Bay Block 3E (Professional Consulting)		Stand Alone Affordable Housing	Rental - Very Low Income (Supportive Homeless Vets w/ Family Rental)	Chinatown Community Development Corp. and Swords to Plowshare	Nibbi	101	100	In Construction	end 2019	3,334,311	1,718,138 51.5%	1,447,638 43.4%	500,180 15.0%	220,028 6.6%	316,430 9.5%	1,355,698 40.7%
Mission Bay Block 3E (Construction and supplies)		Stand Alone Affordable Housing	Rental - Very Low Income (Supportive Homeless Vets w/ Family Rental)	Chinatown Community Development Corp. and Swords to Plowshare	Nibbi	101	100	In Construction	end 2019	58,467,474	20,410,372 34.9%	15,246,278 26.1%	9,931,446 17.0%	443,613 0.8%	5,998,289 10.3%	16,098,077 27.5%
Subtotal										61,801,785	22,128,510 35.8%	16,693,916 27.0%	10,431,626 16.9%	663,641 1.1%	6,314,719 10.2%	17,453,775 28.2%
Mission Bay South Block 6W (Professional Consulting)		Stand Alone Affordable Housing	Rental - Very Low Income	Mercy Housing California	Cahill Contractors	152	151	In Construction	2020	3,831,966	3,420,328 89.3%	3,246,184 84.7%	569,086 14.9%	623,625 16.3%	1,907,000 49.8%	3,136,863 81.9%

Project Area	Project	Project Type	Housing Type	Sponsor	General Contractor	Units		Status	Completion Date	Amount	Figures are based on SBE Credits					SBE Participation									
						Total	Affordable				SBE Goal Credit	SF-SBE	Informational Purposes Only												
											MBE	WMBE	WBE												
Mission Bay South Block 6W (Construction and supplies)											Stand Alone Affordable Housing	Rental - Very Low Income	Mercy Housing California	Cahill Contractors	152	151	In Construction	2020	82,777,964	21,483,474 26.0%	13,455,415 16.3%	6,997,890 8.5%	5,982,098 7.2%	415,090 0.5%	21,483,474 26.0%
Subtotal									86,609,930	24,903,802 28.8%	16,701,599 19.3%	7,566,976 8.7%	6,605,723 7.6%	2,322,090 2.7%	24,620,337 28.4%										
Mission Bay South Blocks 26-27 Uber/ARE Joint Venture Office Building (Professional Consulting)											Commercial Office Building	n/a	ARE/Uber	Truebeck (BNBT Builders, Inc.)	n/a	n/a	In Construction	2019	16,831,868	11,281,412 67.0%	10,857,886 64.5%	9,457,862 56.2%	585,516 3.5%	247,488 1.5%	5,319,771 31.6%
Mission Bay South Blocks 26-27 Uber/ARE Joint Venture Office Building (Construction and Supplies)											Commercial Office Building	n/a	ARE/Uber	Truebeck Construction	n/a	n/a	In Construction	2019	228,581,444	45,526,677 19.9%	18,557,225 8.1%	20,195,145 8.8%	0 0.0%	0 0.0%	26,969,452 11.8%
Subtotal									245,413,312	56,808,089 23.1%	29,415,111 12.0%	29,653,007 12.1%	585,516 0.2%	247,488 0.1%	32,289,223 13.2%										
Mission Bay South Blocks 29-32 Chase Center and Warriors Mixed-Use Development (Construction and supplies)											Mixed-Use Development	n/a	Golden State Warriors	Mortenson Clark JV	n/a	n/a	In Construction	2019	1,237,874,745	247,186,062 20.0%	180,058,152 14.5%	153,823,694 12.4%	4,371,732 0.4%	62,169,815 5.0%	142,736,676 11.5%
Mission Bay South Blocks 29-32 Chase Center and Warriors Mixed-Use Development (Professional Consulting)											Mixed-Use Development	n/a	Golden State Warriors	Mortenson Clark JV	n/a	n/a	In Construction	2019	63,697,104	30,398,321 47.7%	27,535,783 43.2%	10,805,265 17.0%	5,454,196 8.6%	3,828,555 6.0%	13,984,331 22.0%
Subtotal									1,301,571,849	277,584,383 21.3%	207,593,935 15.9%	164,628,959 12.6%	9,825,928 0.8%	65,998,370 5.1%	156,721,007 12.0%										
Mission Bay South Block 40 (Professional Consulting)											Commercial Office Building	n/a	Kilroy Realty Corporation	Hathaway Dinwiddie	n/a	n/a	In Closeout	2019	6,373,945	3,135,850 49.2%	2,878,850 45.2%	1,455,900 22.8%	33,500 0.5%	652,560 10.2%	2,240,774 35.2%
Mission Bay South Block 40 (Construction and supplies)											Commercial Office Building	n/a	Kilroy Realty Corporation	Hathaway Dinwiddie	n/a	n/a	In Closeout	2019	172,854,309	10,508,880 6.1%	2,527,976 1.5%	10,416,920 6.0%	204,085 0.1%	10,321,705 6.0%	10,508,880 6.1%
Subtotal									179,228,254	13,644,730 7.6%	5,406,826 3.0%	11,872,820 6.6%	237,585 0.1%	10,974,265 6.1%	12,749,654 7.1%										
Summary for Project Area = Mission Bay									2,218,928,629	487,914,037 22.0%	340,752,461 15.4%	290,940,556 13.1%	30,502,325 1.4%	105,250,502 4.7%	326,221,628 14.7%										
Transbay																									
Transbay Folsom Streetscape Improvements (Construction and supplies)											Infrastructure	n/a	OCII/SFPW	Mitchell Engineering	n/a	n/a	In Construction	Oct 2020	16,301,589	16,301,589 100.0%	16,301,589 100.0%	3,751,159 23.0%	0 0.0%	0 0.0%	16,301,589 100.0%
Subtotal									16,301,589	16,301,589 100.0%	16,301,589 100.0%	3,751,159 23.0%	0 0.0%	0 0.0%	16,301,589 100.0%										
Transbay Block 1 (Professional Consulting)											Market Rate/Affordable/Inclusion ary Housing	Condominiums	Tishman Speyer	Lendlease	393	156	In Construction	2019/2020	5,060,832	4,515,140 89.2%	4,361,893 86.2%	213,558 4.2%	2,871,740 56.7%	250,260 4.9%	2,467,779 48.8%
Transbay Block 1 (Construction and Supplies)											Market Rate/Affordable/Inclusion ary Housing	Condominiums	Tishman Speyer	Lendlease	393	156	In Construction	2019/2020	247,056,203	42,963,888 17.4%	16,985,353 6.9%	26,626,448 10.8%	601,834 0.2%	3,682,939 1.5%	42,963,888 17.4%
Subtotal									252,117,035	47,479,028 18.8%	21,347,246 8.5%	26,840,006 10.6%	3,473,574 1.4%	3,933,199 1.6%	45,431,667 18.0%										
Transbay Block 5 (Park Tower) (Professional Consulting)											Commercial Office Building	n/a	Golub and John Buck	Clark Construction Group	767,000 sq ft office	n/a	In Closeout	2019	11,706,230	6,095,850 52.1%	6,005,725 51.3%	3,351,000 28.6%	405,350 3.5%	542,000 4.6%	3,201,160 27.3%
Transbay Block 5 (Park Tower) (Construction and supplies)											Commercial Office Building	n/a	Golub and John Buck	Clark Construction Group	767,000 sq ft office	n/a	In Closeout	2019	229,616,654	31,626,062 13.8%	16,215,190 7.1%	4,953,498 2.2%	245,000 0.1%	1,573,025 0.7%	25,174,812 11.0%

Project Area	Project	Project Type	Housing Type	Sponsor	General Contractor	Units		Status	Completion Date	Amount	Figures are based on SBE Credits					SBE Participation
						Total	Affordable				SBE Goal Credit	SF-SBE	Informational Purposes Only	MBE	WMBE	
Subtotal										241,322,884	37,721,912 15.6%	22,220,915 9.2%	8,304,498 3.4%	650,350 0.3%	2,115,025 0.9%	28,375,972 11.8%
Transbay Block 8 (Professional Consulting)		Market Rate/Inclusionary Housing	Rental/For Sale	Related/TNDC	Webcor	548	151	In Closeout	2019	17,173,761	10,064,303 58.6%	9,513,755 55.4%	7,269,258 42.3%	28,000 0.2%	1,489,599 8.7%	5,673,040 33.0%
Transbay Block 8 (Construction and Supplies)		Market Rate/Inclusionary Housing	Rental/For Sale	Related/TNDC	Webcor	548	151	In Closeout	2019	231,502,375	47,602,407 20.6%	22,824,498 9.9%	17,054,719 7.4%	0 0.0%	8,347,069 3.6%	47,602,407 20.6%
Subtotal										248,676,136	57,666,710 23.2%	32,338,253 13.0%	24,323,977 9.8%	28,000 0.0%	9,836,668 4.0%	53,275,447 21.4%
Transbay Block 9 (Professional Consulting)		Market Rate/Inclusionary Housing	Rental	Essex and Bridge Housing	Balfour Beatty Construction	545	109	In Construction	2019	13,403,882	7,273,912 54.3%	6,935,195 51.7%	3,181,480 23.7%	17,975 0.1%	1,691,193 12.6%	6,235,070 46.5%
Transbay Block 9 (Construction and supplies)		Market Rate/Inclusionary Housing	Rental	Essex and Bridge Housing	Balfour Beatty Construction	545	109	In Construction	2019	255,487,989	22,852,834 8.9%	2,170,510 0.8%	439,506 0.2%	0 0.0%	1,367,681 0.5%	22,852,834 8.9%
Subtotal										268,891,871	30,126,746 11.2%	9,105,705 3.4%	3,620,986 1.3%	17,975 0.0%	3,058,874 1.1%	29,087,904 10.8%
Summary for Project Area = Transbay										1,027,309,516	189,295,985 18.4%	101,313,708 9.9%	66,840,626 6.5%	4,169,899 0.4%	18,943,766 1.8%	172,472,579 16.8%
Yerba Buena Center																
706 Mission Street (Construction and supplies)		Market Rate/Inclusionary Housing	Condominiums	Millennium Partners	Webcor	215	0	In Construction	mid 2020	251,148,729	57,998,003 23.1%	14,051,406 5.6%	1,846,030 0.7%	0 0.0%	158,600 0.1%	57,998,003 23.1%
706 Mission Street (Professional Consulting)		Market Rate/Inclusionary Housing	Condominiums	Millennium Partners	Webcor	215	0	In Construction	mid 2020	17,626,553	10,823,535 61.4%	10,608,095 60.2%	5,296,445 30.0%	1,304,000 7.4%	572,600 3.2%	6,110,291 34.7%
Subtotal										268,775,282	68,821,538 25.6%	24,659,501 9.2%	7,142,475 2.7%	1,304,000 0.5%	731,200 0.3%	64,108,294 23.9%
Summary for Project Area = Yerba Buena Center										268,775,282	68,821,538 25.6%	24,659,501 9.2%	7,142,475 2.7%	1,304,000 0.5%	731,200 0.3%	64,108,294 23.9%
TOTAL FOR IN CONSTRUCTION PROJECTS										3,801,367,895	901,152,979 23.7%	555,040,316 14.6%	422,361,581 11.1%	42,398,132 1.1%	129,787,058 3.4%	700,966,891 18.4%
Project Status: In Design																
Bayview Hunters Point																
Hunters View Phase 3 Infrastructure Consultants (Professional Consulting)		Infrastructure	n/a	Hunters View Associates, LP c/o John Stewart Company	n/a	n/a	n/a	In Design	--	1,391,725	1,041,725 74.9%	479,654 34.5%	281,654 20.2%	150,000 10.8%	39,000 2.8%	1,010,525 72.6%
Subtotal										1,391,725	1,041,725 74.9%	479,654 34.5%	281,654 20.2%	150,000 10.8%	39,000 2.8%	1,010,525 72.6%
Summary for Project Area = Bayview Hunters Point										1,391,725	1,041,725 74.9%	479,654 34.5%	281,654 20.2%	150,000 10.8%	39,000 2.8%	1,010,525 72.6%
Hunters Point Shipyard/ Candlestick Point																
HPSY II/CP: Candlestick Point Civil Engineering (Professional Consulting)		Infrastructure	n/a	FivePoint	-	n/a	n/a	In Design	on-going	2,316,909	1,830,149 79.0%	1,609,424 69.5%	53,800 2.3%	1,492,624 64.4%	0 0.0%	855,182 36.9%
HPSY II/CP: Candlestick Point Major Phase 1 Engineering (Professional Consulting)		Infrastructure	n/a	FivePoint	-	n/a	n/a	In Design	on-going	482,307	123,690 25.6%	115,418 23.9%	67,202 13.9%	56,488 11.7%	0 0.0%	123,690 25.6%

Project Area	Project	Project Type	Housing Type	Sponsor	General Contractor	Units		Status	Completion Date	Amount	Figures are based on SBE Credits					SBE Participation
						Total	Affordable				SBE Goal Credit	SF-SBE	Informational Purposes Only			
											MBE	WMBE	WBE			
HPSY II/CP: Candlestick Point Streetscape Master Plan (Professional Consulting)		Infrastructure	n/a	FivePoint	-	n/a	n/a	In Design	on-going	1,183,478	334,851 28.3%	237,476 20.1%	22,226 1.9%	0 0.0%	125,000 10.6%	334,851 28.3%
HPSY II/CP: Environmental Technical Services Consultants (Professional Consulting)		Infrastructure	n/a	FivePoint	-	n/a	n/a	In Design	on-going	896,630	452,000 50.4%	148,000 16.5%	108,000 12.0%	0 0.0%	125,000 13.9%	452,000 50.4%
HPSY II/CP: Gilman, Streetscape, and Wedge Park Landscape Design (Professional Consulting)		Infrastructure	n/a	FivePoint	-	n/a	n/a	In Design	on-going	633,188	307,377 48.5%	192,746 30.4%	162,896 25.7%	0 0.0%	263,659 41.6%	307,377 48.5%
Subtotal										5,512,512	3,048,067 55.3%	2,303,064 41.8%	414,124 7.5%	1,549,112 28.1%	513,659 9.3%	2,073,100 37.6%
HPSY Phase I: Block 1 (Professional Consulting)		Market Rate/Inclusionary Housing	Homeownership	Lennar	TBD	204	25	In Design	TBD	362,000	362,000 100.0%	362,000 100.0%	140,000 38.7%	0 0.0%	0 0.0%	302,850 83.7%
HPSY Phase I: Block 52 (Professional Consulting)		Market Rate/Inclusionary Housing	Homeownership	Lennar	TBD	70	7	In Design	2022	7,149,264	4,137,371 57.9%	3,851,719 53.9%	183,000 2.6%	90,480 1.3%	3,755,209 52.5%	4,137,371 57.9%
Subtotal										7,511,264	4,499,371 59.9%	4,213,719 56.1%	323,000 4.3%	90,480 1.2%	3,755,209 50.0%	4,440,221 59.1%
HPSY Phase I: Block 48 Stage 1A (Professional Consulting)		Market Rate/Inclusionary Housing	Homeownership	Lennar	TBD	47	5	In Design	2021	2,262,827	712,626 31.5%	649,605 28.7%	464,405 20.5%	0 0.0%	39,898 1.8%	712,626 31.5%
HPSY Phase I: Block 48 Stage 1B (Professional Consulting)		Market Rate/Inclusionary Housing	Homeownership	Lennar	TBD	50	7	In Design	2021	1,104,685	871,521 78.9%	830,987 75.2%	692,669 62.7%	0 0.0%	19,768 1.8%	862,519 78.1%
HPSY Phase I: Block 48 Stage 2A (Professional Consulting)		Market Rate/Inclusionary Housing	Homeownership	Lennar	TBD	164	24	In Design	2022	2,261,507	1,960,093 86.7%	1,859,743 82.2%	75,348 3.3%	0 0.0%	1,416,372 62.6%	1,056,820 46.7%
HPSY Phase I: Block 48 Stage 2B (Professional Consulting)		Market Rate/Inclusionary Housing	Homeownership	Lennar	TBD	53	7	In Design	2022	1,006,877	278,330 27.6%	233,094 23.2%	33,852 3.4%	0 0.0%	18,228 1.8%	269,328 26.7%
HPSY Phase I: Block 48 Stage 3A (Professional Consulting)		Market Rate/Inclusionary Housing	Homeownership	Lennar	TBD	41	5	In Design	2023	681,328	189,532 27.8%	155,421 22.8%	27,682 4.1%	0 0.0%	14,906 2.2%	180,530 26.5%
HPSY Phase I: Block 48 Stage 3B (Professional Consulting)		Market Rate/Inclusionary Housing	Homeownership	Lennar	TBD	53	7	In Design	2023	789,446	254,350 32.2%	229,410 29.1%	33,834 4.3%	0 0.0%	18,218 2.3%	245,348 31.1%
Subtotal										8,106,670	4,266,452 52.6%	3,958,260 48.8%	1,327,790 16.4%	0 0.0%	1,527,390 18.8%	3,327,170 41.0%
HPSY II/CP: Candlestick Point North 11A (Professional Consulting)		Market Rate/Inclusionary Housing	Homeownership	FivePoint	TBD	422	21	In Design	2023	6,899,263	3,342,623 48.4%	3,280,123 47.5%	2,884,283 41.8%	0 0.0%	126,000 1.8%	1,444,178 20.9%
HPSY II/CP: Candlestick Point North 2A (Professional Consulting)		Market Rate/Inclusionary Housing	Homeownership	FivePoint	TBD	130	13	In Design	2024	2,297,938	1,876,178 81.6%	1,716,440 74.7%	568,740 24.8%	65,000 2.8%	94,738 4.1%	862,048 37.5%
HPSY II/CP: Candlestick Point South Block 6A (Professional Consulting)		Market Rate/Inclusionary Housing	Condominiums	Lennar	TBD	128	13	In Design	2024	1,771,973	1,449,043 81.8%	1,449,043 81.8%	172,500 9.7%	193,543 10.9%	0 0.0%	606,745 34.2%
HPSY II/CP: Candlestick Point South Block 8A (Professional Consulting)		Market Rate/Inclusionary Housing	Condominiums	Lennar	TBD	127	13	In Design	2024	1,771,973	1,449,043 81.8%	1,449,043 81.8%	172,500 9.7%	193,543 10.9%	0 0.0%	606,745 34.2%
HPSY II/CP: Candlestick Point South Block 9A (Professional Consulting)		Market Rate/Inclusionary Housing	Condominiums	Lennar	TBD	124	13	In Design	2024	1,995,035	949,365 47.6%	803,630 40.3%	463,500 23.2%	64,000 3.2%	81,735 4.1%	752,740 37.7%
Subtotal										14,736,182	9,066,252 61.5%	8,698,279 59.0%	4,261,523 28.9%	516,086 3.5%	302,473 2.1%	4,272,456 29.0%

Project Area	Project	Project Type	Housing Type	Sponsor	General Contractor	Units		Status	Completion Date	Amount	Figures are based on SBE Credits					SBE Participation									
						Total	Affordable				SBE Goal Credit	SF-SBE	Informational Purposes Only												
											MBE	WMBE	WBE												
Summary for Project Area = Hunters Point Shipyard/ Candlestick Point											4,597,907	4,597,907	4,597,907	4,172,907	0	0	3,362,907								
											100.0%	100.0%	90.8%	0.0%	0.0%	73.1%									
Mission Bay																									
Mission Bay Open Space Property Management Contract (Professional Consulting)											Infrastructure	n/a	OCII	MJM Management Group	n/a	n/a	Other	2019	1,215,135	1,215,135	1,215,135	0	0	1,215,135	1,215,135
																			100.0%	100.0%	0.0%	0.0%	100.0%	100.0%	
Subtotal											1,215,135	1,215,135	1,215,135	0	0	1,215,135	1,215,135								
																		100.0%	100.0%	0.0%	0.0%	100.0%	100.0%		
Summary for Project Area = Mission Bay											1,215,135	1,215,135	1,215,135	0	0	1,215,135	1,215,135								
																		100.0%	100.0%	0.0%	0.0%	100.0%	100.0%		
TOTAL FOR OTHER PROJECTS											5,813,042	5,813,042	5,813,042	4,172,907	0	1,215,135	4,578,042								
																		100.0%	100.0%	71.8%	0.0%	20.9%	78.8%		
Professional Consulting Sub-total											236,078,552	139,249,302	130,402,736	60,035,896	19,053,632	24,232,751	85,431,064								
																		59.0%	55.2%	25.4%	8.1%	10.3%	36.2%		
Construction Sub-total											3,622,858,775	800,460,990	460,489,653	375,721,317	28,505,016	115,830,720	642,732,788								
																		22.1%	12.7%	10.4%	0.8%	3.2%	17.7%		
GRAND TOTAL (subject to rounding differences)											3,858,937,327	939,710,292	590,892,389	435,757,213	47,558,648	140,063,471	728,163,852								
																		24.4%	15.3%	11.3%	1.2%	3.6%	18.9%		

OCII Work Force Summary (Construction Work Hours from 1/1/19 through 6/30/19)

ATTACHMENT B-1

Project Area Project	General Contractor	Completion Date	Total Hours	SF Hours	BVHP Area	Total Minority	Women
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Project Status: In Construction

Hunters Point Shipyard/Candlestick Point

HPSY II/CP: Alice Griffith Phase 4 Block 5	Baines-Nibbi JV	2019	297	84 28.1%	0 0.0%	237 79.8%	0 0.0%
HPSY II/CP: Alice Griffith Interim Access Improvements, Abatement and Demolition	Hoseley Construction	2019	359	159 44.3%	88 24.5%	322 89.7%	22 6.1%
HPSY II/CP: Artist Replacement Space Building	BCCI Construction Company	On Hold	11	0 0.0%	0 0.0%	11 100.0%	0 0.0%
HPSY Phase I: Block 55	Build Group	2019	35,897	6,311 17.6%	2,801 7.8%	20,818 58.0%	828 2.3%
HPSY Phase I: Block 56-57, Bldgs 1, 2, 3 and 4	Cahill Contractors	In Closeout	255	0 0.0%	0 0.0%	235 92.2%	0 0.0%
HPSY II/CP: CP-02, 03, 04 Master Horizontal Infrastructure Project	DeSilva Gates Construction	On Hold	837	226 26.9%	133 15.9%	620 74.1%	8 1.0%
HPSY Phase I: Pocket Parks 9-14	Minerva Construction	end 2019	1,499	658 43.9%	55 3.7%	744 49.6%	0 0.0%
HPSY Phase 1: The Storehouse Plaza	Azul Works Inc	2019	394	147 37.3%	0 0.0%	94 23.7%	0 0.0%
Total for Project Area = Hunters Point Shipyard/Candlestick Point			39,548	7,583 19.2%	3,077 7.8%	23,080 58.4%	858 2.2%

Mission Bay

MB 29-32 Chase Center and Warriors Mixed-Use Office and Retail Development	Mortenson Clark JV	2019	1,382,085	175,863 12.7%		652,962 47.2%	35,237 2.5%
Mission Bay Block 3E	Nibbi	end 2019	66,984	11,464 17.1%		34,664 51.8%	1,066 1.6%
Mission Bay Block 6E (626 Mission Bay Blvd North)	Nibbi	In Closeout	8	0 0.0%		0 0.0%	0 0.0%

Project Area Project	General Contractor	Completion Date	Total Hours	SF Hours	BVHP Area	Total Minority	Women
Mission Bay South Block 6W	Cahill Contractors	2021	4,544	341 7.5%		2,394 52.7%	0 0.0%
Mission Bay Block 1 Residential	Lendlease	2019	194	0 0.0%		23 11.9%	0 0.0%
Mission Bay South Block 40	Hathaway Dinwiddie	2019	7,619	666 8.7%		3,448 45.3%	0 0.0%
MB Blocks 33-34 & 29-32 (Bid Scope 1) Third Street	A & B Construction	2019	7,665	1,552 20.2%		3,631 47.4%	9 0.1%
MB Blocks 33-34 & 29-32 (Bid Scope 2 & 3) Illinois, TFB and Mariposa Street Infrastructure	NTK Construction, Inc.	2019	5,544	3,123 56.3%		5,180 93.4%	7 0.1%
Mission Bay Blocks 29-32 Public Improvements: Scope 5 (16 and South Streets and Hardscape)	NTK Construction, Inc.	2019	23,317	11,850 50.8%		20,817 89.3%	198 0.8%
Mission Bay Blocks 29-32 and Blocks 33-34 Public Improvements: Scope 4 (Illinois Street)	A & B Construction	2019	5,195	1,076 20.7%		2,152 41.4%	75 1.4%
Mission Bay Block 12 Walkway	Hoseley Corporation	2019	1,204	516 42.9%		993 82.5%	123 10.2%
Mission Bay Parking Garage 1470 Owens Street	Truebeck Construction	end 2019	16,176	2,759 17.1%		6,865 42.4%	352 2.2%
Mission Bay Block 1 SOMA Hotel	Hathaway Dinwiddie Construction Company	2020	35,353	8,272 23.4%		17,949 50.8%	1,233 3.5%
Mission Bay South Blocks 26-27 Uber/ARE Joint Venture Office Building	Truebeck Construction	2019	99,281	13,649 13.7%		47,550 47.9%	3,054 3.1%
Total for Project Area = Mission Bay			1,655,168	231,130 14.0%		798,628 48.3%	41,352 2.5%

Transbay

Transbay Block 5 (Park Tower)	Clark Construction Group	2019	18,717	2,396 12.8%		9,951 53.2%	190 1.0%
Transbay Block 1	Lendlease	2019/2020	288,448	47,001 16.3%		71,221 24.7%	4,162 1.4%
Transbay Block 8	Webcor	2019	204,495	28,432 13.9%		107,283 52.5%	4,558 2.2%

Project Area Project	General Contractor	Completion Date	Total Hours	SF Hours	BVHP Area	Total Minority	Women
Transbay Block 9	Balfour Beatty Construction	2019	320,346	28,561 8.9%		165,474 51.7%	5,991 1.9%
Total for Project Area = Transbay			832,006	106,389 12.8%		353,928 42.5%	14,900 1.8%
Yerba Buena Center							
706 Mission Street	Webcor	mid 2020	62,812	9,823 15.6%		34,457 54.9%	1,688 2.7%
Total for Project Area = Yerba Buena Center			62,812	9,823 15.6%		34,457 54.9%	1,688 2.7%
Total of Project Status: In Closeout			2,589,534	354,925 13.7%	3,077 7.8%*	1,210,093 46.7%	58,798 2.3%
Grand Total			2,589,534	354,925 13.7%	3,077 7.8%*	1,210,093 46.7%	58,798 2.3%
Percent of Total							

*Please note: figure denoted with an asterisk is a percentage of total hours reported for Bayview Hunters Point and Hunters Point Shipyard, and is NOT a percentage of all Total Hours.

OCII Work Force Summary (All Active Projects - status as of June 30, 2019)

ATTACHMENT B-2

Project Area Project	General Contractor	Completion Date	Total Hours	SF Hours	BVHP Area	Total Minority	Women
Project Status: In Construction							
Bayview Hunters Point							
Hunters View - Phase 2 Block 10	Nibbi/Cahill JV	2019	152,103	31,322 20.6%	9,336 6.1%	84,908 55.8%	2,280 1.5%
Hunters View Phase 3 Demolition	Cahill Contractors LLC	2019	3,431	770 22.4%	376 11.0%	2,789 81.3%	146 4.3%
Total for Project Area = Bayview Hunters Point			155,534	32,091 20.6%	9,712 6.2%	87,697 56.4%	2,426 1.6%
Hunters Point Shipyard/Candlestick Point							
HPSY II/CP: Alice Griffith Phase 3 Block 1	Baines-Nibbi JV	2019	208,954	58,280 27.9%	19,404 9.3%	113,854 54.5%	4,543 2.2%
HPSY II/CP: Alice Griffith Phase 4 Block 5	Baines-Nibbi JV	2019	65,391	18,968 29.0%	6,587 10.1%	46,965 71.8%	1,777 2.7%
HPSY II/CP: Alice Griffith Interim Access Improvements, Abatement and Demolition	Hoseley Construction	2019	359	159 44.3%	88 24.5%	322 89.7%	22 6.1%
HPSY II/CP: Artist Replacement Space Building	BCCI Construction Company	On Hold	1,503	68 4.5%	4 0.3%	714 47.5%	0 0.0%
HPSY Phase I: Block 55	Build Group	2019	264,417	57,813 21.9%	29,325 11.1%	140,894 53.3%	3,793 1.4%
HPSY Phase I: Block 56-57, Bldgs 1, 2, 3 and 4	Cahill Contractors	In Closeout	345,596	106,775 30.9%	46,562 13.5%	211,955 61.3%	14,022 4.1%
HPSY II/CP: CP-02, 03, 04 Demolition, Mass Grading, and Surcharge	DeSilva Gates Construction	On Hold	35,443	10,428 29.4%	5,321 15.0%	19,656 55.5%	3 0.0%
HPSY II/CP: CP-02, 03, 04 Master Horizontal Infrastructure Project	DeSilva Gates Construction	On Hold	24,829	10,552 42.5%	4,054 16.3%	18,908 76.2%	231 0.9%
HPSY Phase I: Pocket Parks 9-14	Minerva Construction	end 2019	1,601	658 41.1%	55 3.4%	744 46.5%	0 0.0%

Project Area Project	General Contractor	Completion Date	Total Hours	SF Hours	BVHP Area	Total Minority	Women
HPSY Phase 1: The Storehouse Plaza	Azul Works Inc	2019	2,489	848 34.1%	229 9.2%	624 25.1%	28 1.1%
HPSY II/CP: HPSY/CP-01 Infrastructure Improvements Project and Automated Waste Collection System (AWCS)	Candlestick Contractors JV	On Hold	66,884	19,628 29.3%	8,491 12.7%	48,509 72.5%	1,129 1.7%
Total for Project Area = Hunters Point Shipyard/Candlestick Point			1,017,463	284,176 27.9%	120,118 11.8%	603,144 59.3%	25,546 2.5%

Mission Bay

MB 29-32 Chase Center and Warriors Mixed-Use Office and Retail Development	Mortenson Clark JV	2019	3,874,437	553,040 14.3%		1,807,879 46.7%	105,710 2.7%
Mission Bay Block 3E	Nibbi	end 2019	131,761	27,327 20.7%		73,399 55.7%	2,382 1.8%
Mission Bay Block 6E (626 Mission Bay Blvd North)	Nibbi	In Closeout	288,282	64,435 22.4%		143,093 49.6%	4,610 1.6%
Mission Bay South Block 6W	Cahill Contractors	2021	4,598	341 7.4%		2,448 53.2%	0 0.0%
Mission Bay Block 1 Residential	Lendlease	2019	1,061,560	175,935 16.6%		467,886 44.1%	17,204 1.6%
Mission Bay Block 1 Public Infrastructure	NTK Construction	2019	16,256	10,786 66.4%		14,817 91.2%	276 1.7%
Mission Bay South Block 40	Hathaway Dinwiddie	2019	713,981	111,858 15.7%		347,692 48.7%	6,125 0.9%
MB Blocks 33-34 & 29-32 (Bid Scope 1) Third Street	A & B Construction	2019	11,479	2,041 17.8%		6,235 54.3%	46 0.4%
MB Blocks 33-34 & 29-32 (Bid Scope 2 & 3) Illinois, TFB and Mariposa Street Infrastructure	NTK Construction, Inc.	2019	47,008	29,515 62.8%		41,991 89.3%	1,438 3.1%
Mission Bay Blocks 29-32 Public Improvements: Scope 5 (16 and South Streets and Hardscape)	NTK Construction, Inc.	2019	35,814	19,082 53.3%		28,940 80.8%	635 1.8%
Mission Bay Blocks 29-32 and Blocks 33-34 Public Improvements: Scope 4 (Illinois Street)	A & B Construction	2019	13,397	3,729 27.8%		7,610 56.8%	1,362 10.2%
Mission Bay Block 12 Walkway	Hoseley Corporation	2019	1,204	516 42.9%		993 82.5%	123 10.2%

Project Area Project	General Contractor	Completion Date	Total Hours	SF Hours	BVHP Area	Total Minority	Women
Mission Bay P23 and P24 Parks	Hoseley Corporation	2019	24,071	16,828 69.9%		17,129 71.2%	2,255 9.4%
Mission Bay Park P5	Minerva Construction	2019	6,133	1,274 20.8%		4,980 81.2%	0 0.0%
Mission Bay Parking Garage 1470 Owens Street	Truebeck Construction	end 2019	16,593	2,824 17.0%		7,100 42.8%	401 2.4%
Mission Bay Block 1 SOMA Hotel	Hathaway Dinwiddie Construction Company	2020	54,593	11,818 21.6%		24,863 45.5%	1,621 3.0%
Mission Bay South Blocks 26-27 Uber/ARE Joint Venture Office Building	Truebeck Construction	2019	389,329	62,750 16.1%		207,243 53.2%	8,265 2.1%
Total for Project Area = Mission Bay			6,690,495	1,094,097 16.4%		3,204,297 47.9%	152,450 2.3%
Transbay							
Transbay Block 5 (Park Tower)	Clark Construction Group	2019	1,149,157	166,198 14.5%		670,106 58.3%	21,692 1.9%
Transbay Block 1	Lendlease	2019/2020	661,398	98,312 14.9%		190,177 28.8%	7,559 1.1%
Transbay Block 8	Webcor	2019	1,287,424	193,899 15.1%		753,157 58.5%	29,904 2.3%
Transbay Block 9	Balfour Beatty Construction	2019	874,481	86,795 9.9%		526,860 60.2%	21,115 2.4%
Total for Project Area = Transbay			3,972,460	545,204 13.7%		2,140,300 53.9%	80,270 2.0%
Yerba Buena Center							
706 Mission Street	Webcor	mid 2020	325,131	55,939 17.2%		199,359 61.3%	3,522 1.1%
Total for Project Area = Yerba Buena Center			325,131	55,939 17.2%		199,359 61.3%	3,522 1.1%

Project Area Project	General Contractor	Completion Date	Total Hours	SF Hours	BVHP Area	Total Minority	Women
Total of Project Status: In Construction			12,161,083	2,011,508 16.5%	129,830 11.1%*	6,234,796 51.3%	264,214 2.2%
Grand Total			12,161,083	2,011,508 16.5%	129,830 11.1%*	6,234,796 51.3%	264,214 2.2%
Percent of Total							

*Please note: figure denoted with an asterisk is a percentage of total hours reported for Bayview Hunters Point and Hunters Point Shipyard, and is NOT a percentage of all Total Hours.

OCII Work Force Summary by Ethnicity/Gender (Construction Work Hours from 1/1/19 through 6/30/19) ATTACHMENT B-3

Project Area	Total Hours	SF Hours	BVHP Area	Cauc	Amer Indian	Asian	Black	Latino/ Hispanic	Other	Total Minority	Women
Hunters Point Shipyard/Candlestick Point											
HPSY II/CP: Alice Griffith Phase 4 Block 5	297	84 28.1%	0 0.0%	40 13.5%	0 0.0%	15 5.0%	0 0.0%	222 74.8%	20 6.7%	237 79.8%	0 0.0%
HPSY II/CP: Alice Griffith Interim Access Improvements, Abatement and Demolition	359	159 44.3%	88 24.5%	37 10.3%	0 0.0%	0 0.0%	95 26.5%	227 63.2%	0 0.0%	322 89.7%	22 6.1%
HPSY II/CP: Artist Replacement Space Building	11	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	11 100.0%	0 0.0%	11 100.0%	0 0.0%
HPSY Phase I: Block 55	35,897	6,311 17.6%	2,801 7.8%	9,417 26.2%	125 0.3%	1,131 3.1%	2,267 6.3%	17,295 48.2%	5,662 15.8%	20,818 58.0%	828 2.3%
HPSY Phase I: Block 56-57, Bldgs 1, 2, 3 and 4	255	0 0.0%	0 0.0%	20 7.8%	0 0.0%	0 0.0%	0 0.0%	235 92.2%	0 0.0%	235 92.2%	0 0.0%
HPSY II/CP: CP-02, 03, 04 Master Horizontal Infrastructure Project	837	226 26.9%	133 15.9%	217 25.9%	0 0.0%	44 5.2%	108 12.9%	469 56.0%	0 0.0%	620 74.1%	8 1.0%
HPSY Phase I: Pocket Parks 9-14	1,499	658 43.9%	55 3.7%	571 38.1%	0 0.0%	0 0.0%	0 0.0%	744 49.6%	185 12.3%	744 49.6%	0 0.0%
HPSY Phase 1: The Storehouse Plaza	394	147 37.3%	0 0.0%	301 76.3%	0 0.0%	0 0.0%	0 0.0%	94 23.7%	0 0.0%	94 23.7%	0 0.0%
Total for Project Area = Hunters Point Shipyard/Candlestick Point	39,548	7,583 19.2%	3,077 7.8%	10,602 26.8%	125 0.3%	1,189 3.0%	2,470 6.2%	19,296 48.8%	5,866 14.8%	23,080 58.4%	858 2.2%

Mission Bay											
MB 29-32 Chase Center and Warriors Mixed-Use Office and Retail Development	1,382,085	175,863 12.7%	45,447 3.3%	447,901 32.4%	3,186 0.2%	60,801 4.4%	76,847 5.6%	512,129 37.1%	281,222 20.3%	652,962 47.2%	35,237 2.5%
Mission Bay Block 3E	66,984	11,464 17.1%	2,065 3.1%	10,726 16.0%	1,202 1.8%	1,974 2.9%	854 1.3%	30,634 45.7%	21,594 32.2%	34,664 51.8%	1,066 1.6%
Mission Bay Block 6E (626 Mission Bay Blvd North)	8	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	8 100.0%	0 0.0%	0 0.0%
Mission Bay South Block 6W	4,544	341 7.5%	254 5.6%	2,055 45.2%	0 0.0%	30 0.7%	527 11.6%	1,837 40.4%	96 2.1%	2,394 52.7%	0 0.0%
Mission Bay Block 1 Residential	194	0 0.0%	0 0.0%	131 67.4%	0 0.0%	0 0.0%	0 0.0%	23 11.9%	40 20.7%	23 11.9%	0 0.0%

Project Area Project	Total Hours	SF Hours	BVHP Area	Cauc	Amer Indian	Asian	Black	Latino/ Hispanic	Other	Total Minority	Women
Mission Bay South Block 40	7,619	666 8.7%	0 0.0%	2,882 37.8%	0 0.0%	92 1.2%	303 4.0%	3,053 40.1%	1,290 16.9%	3,448 45.3%	0 0.0%
MB Blocks 33-34 & 29-32 (Bid Scope 1) Third Street	7,665	1,552 20.2%	818 10.7%	866 11.3%	0 0.0%	0 0.0%	0 0.0%	3,631 47.4%	3,169 41.3%	3,631 47.4%	9 0.1%
MB Blocks 33-34 & 29-32 (Bid Scope 2 & 3) Illinois, TFB and Mariposa Street Infrastructure	5,544	3,123 56.3%	666 12.0%	299 5.4%	0 0.0%	235 4.2%	303 5.5%	4,643 83.7%	65 1.2%	5,180 93.4%	7 0.1%
Mission Bay Blocks 29-32 Public Improvements: Scope 5 (16 and South Streets and Hardscape)	23,317	11,850 50.8%	2,525 10.8%	1,817 7.8%	21 0.1%	1,358 5.8%	1,054 4.5%	18,384 78.8%	683 2.9%	20,817 89.3%	198 0.8%
Mission Bay Blocks 29-32 and Blocks 33-34 Public Improvements: Scope 4 (Illinois Street)	5,195	1,076 20.7%	512 9.9%	746 14.4%	0 0.0%	137 2.6%	13 0.3%	2,002 38.5%	2,298 44.2%	2,152 41.4%	75 1.4%
Mission Bay Block 12 Walkway	1,204	516 42.9%	303 25.2%	211 17.5%	0 0.0%	57 4.7%	372 30.9%	565 46.9%	0 0.0%	993 82.5%	123 10.2%
Mission Bay Parking Garage 1470 Owens Street	16,176	2,759 17.1%	951 5.9%	2,191 13.5%	0 0.0%	94 0.6%	308 1.9%	6,463 40.0%	7,120 44.0%	6,865 42.4%	352 2.2%
Mission Bay Block 1 SOMA Hotel	35,353	8,272 23.4%	2,096 5.9%	11,290 31.9%	801 2.3%	1,066 3.0%	2,634 7.5%	13,448 38.0%	6,115 17.3%	17,949 50.8%	1,233 3.5%
Mission Bay South Blocks 26-27 Uber/ARE Joint Venture Office Building	99,281	13,649 13.7%	3,821 3.8%	43,989 44.3%	675 0.7%	4,442 4.5%	8,386 8.4%	34,048 34.3%	7,742 7.8%	47,550 47.9%	3,054 3.1%
Total for Project Area = Mission Bay	1,655,168	231,130 14.0%	59,456 3.6%	525,101 31.7%	5,885 0.4%	70,284 4.2%	91,599 5.5%	630,860 38.1%	331,439 20.0%	798,628 48.3%	41,352 2.5%

Transbay

Transbay Block 5 (Park Tower)	18,717	2,396 12.8%	364 1.9%	7,363 39.3%	8 0.0%	371 2.0%	1,280 6.8%	8,292 44.3%	1,403 7.5%	9,951 53.2%	190 1.0%
Transbay Block 1	288,448	47,001 16.3%	7,149 2.5%	32,048 11.1%	640 0.2%	17,979 6.2%	2,288 0.8%	50,315 17.4%	185,179 64.2%	71,221 24.7%	4,162 1.4%
Transbay Block 8	204,495	28,432 13.9%	5,082 2.5%	48,973 23.9%	494 0.2%	5,429 2.7%	5,867 2.9%	95,493 46.7%	48,239 23.6%	107,283 52.5%	4,558 2.2%
Transbay Block 9	320,346	28,561 8.9%	5,357 1.7%	59,446 18.6%	1,566 0.5%	9,072 2.8%	7,413 2.3%	147,424 46.0%	95,427 29.8%	165,474 51.7%	5,991 1.9%
Total for Project Area = Transbay	832,006	106,389 12.8%	17,951 2.2%	147,830 17.8%	2,708 0.3%	32,850 3.9%	16,848 2.0%	301,523 36.2%	330,248 39.7%	353,928 42.5%	14,900 1.8%

Yerba Buena Center

706 Mission Street	62,812	9,823 15.6%	565 0.9%	15,876 25.3%	737 1.2%	2,633 4.2%	951 1.5%	30,137 48.0%	12,480 19.9%	34,457 54.9%	1,688 2.7%
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Project Area Project	Total Hours	SF Hours	BVHP Area	Cauc	Amer Indian	Asian	Black	Latino/ Hispanic	Other	Total Minority	Women
Total for Project Area = Yerba Buena Center	62,812	9,823 15.6%	565 0.9%	15,876 25.3%	737 1.2%	2,633 4.2%	951 1.5%	30,137 48.0%	12,480 19.9%	34,457 54.9%	1,688 2.7%
Grand Total	2,589,534	354,925	81,049	699,408	9,454	106,955	111,868	981,816	680,034	1,210,093	58,798
Percent of Total		13.7%	3.1%	27.0%	0.4%	4.1%	4.3%	37.9%	26.3%	46.7%	2.3%